





Data Book

as of September 30, 2015



Division of Child and Family Services
Department of Health and Human Services
State of Nevada

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Introduction

The purpose of the Data Book is to provide key data measures that reflect the operations of the Division of Child and Family Services (DCFS) within the Nevada Department of Health and Human Services.

Efforts are made to ensure that the data is accurate and relevant, but errors may still exist. Questions regarding the data contained herein or suggestions for additional data to be included may be directed to coordinator John Aragon at jsaragon@dcfs.nv.gov.

More detailed descriptions of the DCFS performance and programs are posted on the Division's website at http://www.dcfs.state.nv.us.

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DCFS Overview

The State of Nevada's Division of Child and Family Services (DCFS) provides a wide range of services for the children, youth, and families in Nevada. Program Areas include Child Welfare, Juvenile Justice, Children's Mental/Behavioral Health Services, Administration and Support Services, and direct services as well as oversight for programs administered at the county and local levels.

Child Welfare Services	Juvenile Justice Services	Mental and Behavioral Health Services	Administrative and Support Services
Child Protective Services	Youth Alternative Placement	Inpatient Treatment Services	Grant Management and Fiscal Administration
Intensive Family Services	Juvenile Correctional Care	Residential Care Including Family Learning Homes	Federal Reporting on Child Welfare and Services
Foster Care Licensing	Academic/Vocational Training	Acute Residential Treatment Center	Personnel and Payroll
Foster Care Placements	Youth Parole – Supervision and Services	Adolescent Residential Treatment Center	Fiscal Services
Child Abuse and Neglect Registry	Interstate Compact for Juveniles (ICJ)	Early Childhood Services	Contracts Administration
Interstate Compact for the Placement of Children	Grant Administration	Outpatient Treatment Services	Eligibility Determination for Federa Programs to Youth
Indian Child Welfare Act (ICWA) Administration	Juvenile Justice Delinquency Prevention Act Compliance	Intensive Care Coordination Services	Domestic Violence Victims Assistance
Services to Foster Youth Transitioning to Adulthood		Consortium	Systems Advocate Office
Adoption Placement		Training	Compliance and Oversight for Various Programs
			Information Management Systems

Child Welfare

Child Welfare includes direct child protective services, foster care, adoption and independent living services, foster care licensing in fifteen rural Nevada counties, statewide oversight for child welfare (including the two urban county child welfare agencies), and oversight of the Interstate Compact for the Placement of Children.

Nevada uses a state-supervised and county-administered structure for the management of child welfare services. DCFS, under the umbrella of the Nevada Department of Health and Human Services (DHHS), provides oversight to child welfare and direct child welfare services. The organizational structure of DCFS and program delivery of child welfare services are influenced by the state size and concentration of county population. In counties with a population of 100,000 or more, the county provides all child welfare services.

Clark County Department of Family Services (CCDFS) and Washoe County Department of Social Services (WCDSS) provide child welfare services directly to all children and families located in those counties. DCFS provides child welfare services to the remaining 15 counties in the state through its Rural Region offices as well as oversight of services in Clark and Washoe counties.

Child Protective Services

Child Protective Services (CPS) is the first step to ensure the safety and permanency of children, age birth to eighteen, who have been reported as being abused or neglected. The primary focus of CPS is to ensure that children are protected from harm or risk of harm and to make it safe for the child to live with the parent or caretaker. It is the responsibility of the CPS worker to assess safety, protective capacity, family functioning, and identify strengths and risks in the home.

CPS agencies respond to reports of abuse or neglect of children under the age of eighteen. Abuse or neglect complaints are defined in statute and include mental injury, physical injury, sexual abuse and exploitation, negligent treatment or maltreatment, and excessive corporal punishment.

Child Protective Services - Top Maltreatment Allegations

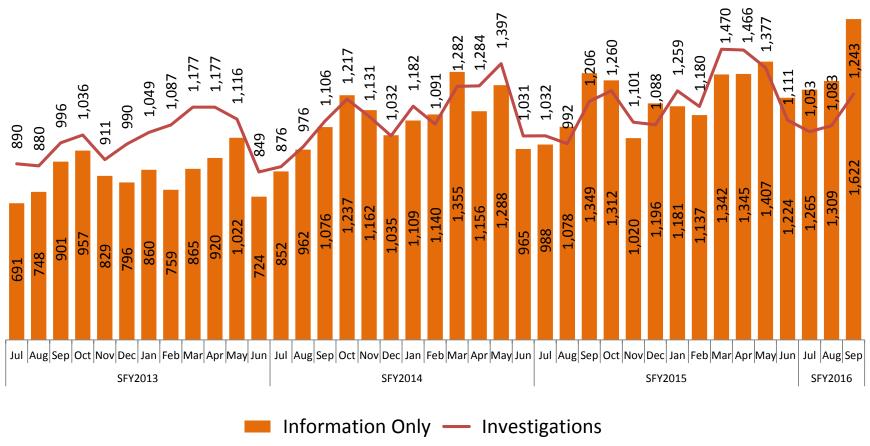
Clark County	Washoe County	Rural Counties
Negligent Treatment	Negligent Treatment	Negligent Treatment
Physical Injury Abuse	Physical Injury Neglect	Physical Injury Neglect
Physical Injury Neglect	Physical Injury Abuse	Physical Injury Abuse

Intake is the first stage of the child protective services (CPS) process and is one of the most important decision-making points in the child protection system. It is the point at which reports of suspected child abuse and neglect are received. Information gathered by caseworkers is used to make decisions regarding safety and the type of CPS response required. The first part of the CPS process is a referral from an outside source and the Child Welfare Agency's response.

New Referrals

State			Clark					Washoe							
Fiscal	2012	2013	2014	2015	2016	2012	2013	2014	2015	2016	2012	2013	2014	2015	2016
July	952	997	1082	1444	1624	376	403	433	418	479	227	236	279	248	275
Aug	1056	984	1286	1399	1654	480	430	481	498	529	290	296	263	255	316
Sept	1197	1180	1532	1813	2072	554	529	519	567	542	343	297	267	298	381
Oct	1198	1266	1788	1927		514	561	469	461		294	291	320	314	
Nov	1134	1110	1629	1580		471	437	500	387		296	298	291	265	
Dec	1000	1113	1500	1547		471	490	409	442		308	288	258	392	
Jan	1296	1248	1663	1757		529	506	437	445		313	314	311	397	
Feb	1279	1236	1562	1680		487	466	464	468		324	285	340	319	
Mar	1467	1333	1979	2088		541	558	481	488		347	306	327	375	
Apr	1200	1435	1771	2146		513	509	482	481		299	296	320	336	
May	1374	1381	1871	2026		512	516	552	537		336	363	397	334	
Jun	1017	1010	1393	1661		394	398	453	488		228	214	210	270	
TOTAL	14,170	14,293	19,056	21,068	5,350	5,842	5,803	5,680	5,680	1,550	3,605	3,484	3,583	3,803	972
% change			+ 33.3%	- 4			- 0.7%		+ 0.0%			- 3.4%	+ 2.8%		

Statewide Child Protective Services Information Only/Investigations



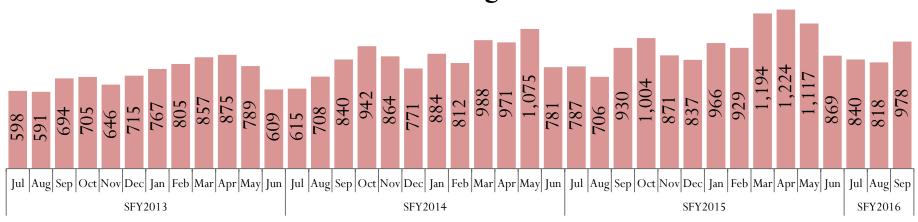
A referral that does not rise to a level of an allegation is considered Information Only. Referrals that constitute an allegation are investigated.

Referrals can be one of the following: (1) Information Only, where there is insufficient information about the family or maltreatment of the child, or there are no allegations of child abuse/neglect; (2) Differential Response, when a report is made and there are no allegations of maltreatment, and/or the allegations do not rise to the level of an investigation, but the family could benefit from community service; or (3) a Report if the agency determines that the information constitutes an allegation according to policy; it is assigned for investigation, and a determination of *Substantiated* or *Unsubstantiated* is made.

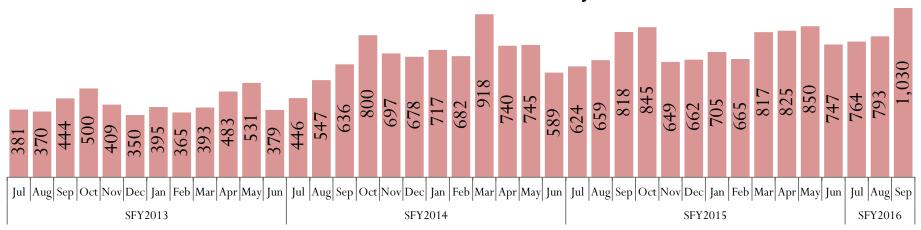
Child Protective	SFY2011		SFY2012		SFY2013		SFY2014	SFY2015		SFY2016*		
Clark	3F 12011	~	3F 12012	~	3F 12013	~	3F 12014	~	3F 1 2 0 13	~	3F 1 20 10	
Clark Total New Referrals	14,237	100%	14,170	100%	14,293	100%	19,056	100%	21,068	100%	5,350	100%
Information Only	5,163	36%	5.601	40%	5,000	35%	8,195	43%	8,866	42%	2,587	48%
Differential Response	497	3%	536	40%	642	4%	610	3%	768	42%	127	2%
25	8,577	60%	8.033	57%	8.651	61%	1000	54%	11,434	54%		49%
Investigations	0,5//	60%	0,033	2/76	0,001	0176	10,251	54%	11,434	54%	2,636	4976
Unsubstantiated*	5,352	70%	5,299	67%	5,869	70%	7,578	75%	8,479	79%	1,421	75%
Substantiated*	2,306	30%	2,592	33%	2,556	30%	2,522	25%	2,258	21%	478	25%
Washoe			_		_			_	_	_		
Total New Referrals	5,661	100%	5,842	100%	5,803	100%	5,680	100%	5,680	100%	1,550	100%
Information Only	2,582	46%	3,080	53%	3,348	58%	3,200	56%	3,419	60%	986	64%
Differential Response	299	5%	278	5%	267	5%	276	5%	228	4%	63	4%
Investigations	2,780	49%	2,484	43%	2,188	38%	2,204	39%	2,033	36%	501	32%
Unsubstantiated*	1,771	76%	1,797	75%	1,315	68%	1,524	69%	1,187	66%	229	65%
Substantiated*	561	24%	592	25%	607	32%	681	31%	612	34%	125	35%
Rural		_	_	_	_	_	_	_	_	_	_	_
Total New Referrals	3,638	100%	3,605	100%	3,484	100%	3,583	100%	3,803	100%	972	100%
Information Only	1,123	31%	1,349	37%	1,724	49%	1,942	54%	2,294	60%	623	64%
Differential Response	373	10%	438	12%	441	13%	491	14%	434	11%	107	11%
Investigations	2,142	59%	1,818	50%	1,319	38%	1,150	32%	1,075	28%	242	25%
Unsubstantiated*	1,503	78%	1,245	77%	872	81%	887	83%	576	79%	99	74%
Substantiated*	417	22%	376	23%	208	19%	178	17%	149	21%	34	26%
Statevide												
Total New Referrals	23,536	100%	23,617	100%	23,580	100%	28,319	100%	30,551	100%	7,872	100%
Information Only	8,868	38%	10,030	42%	10,072	43%	13,337	47%	14,579	48%	4,196	53%
Differential Response	1,169	5%	1,252	5%	1,350	6%	1,377	5%	1,430	5%	297	4%
Investigations	13,499	57%	12,335	52%	12,158	52%	13,605	48%	14,542	48%	3,379	43%
Unsubstantiated*	8,626	72%	8,341	70%	8,056	70%	9,989	75%	10,242	77%	1,749	73%
Substantiated*	3,284	28%	3,560	30%	3,371	30%	3,381	25%	3.019	23%	637	27%

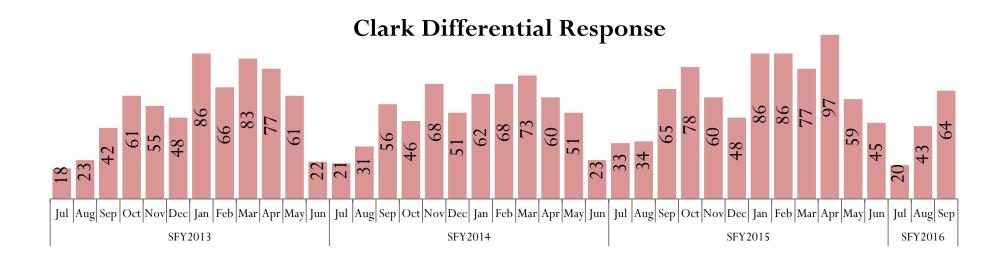
^{*}SFY 2016 to date (July 1, 2015, through September 30, 2015)

Clark Investigations

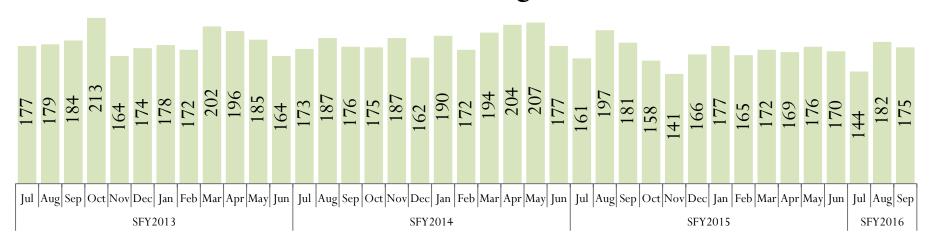


Clark Information Only

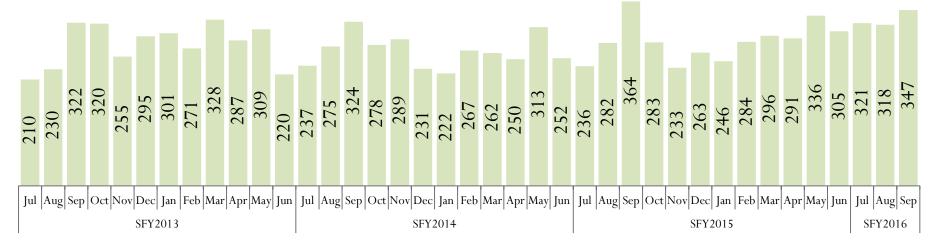




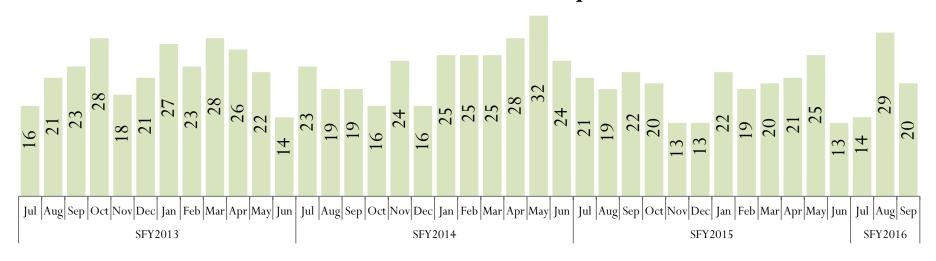
Washoe Investigations



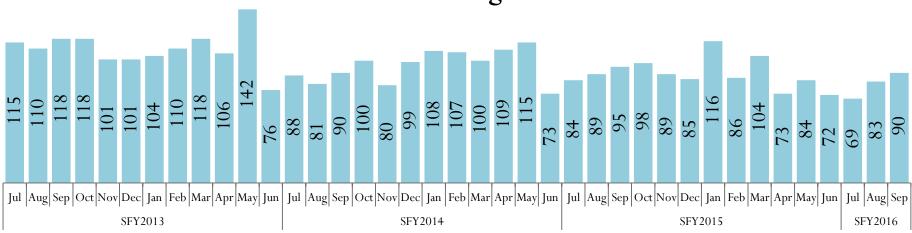




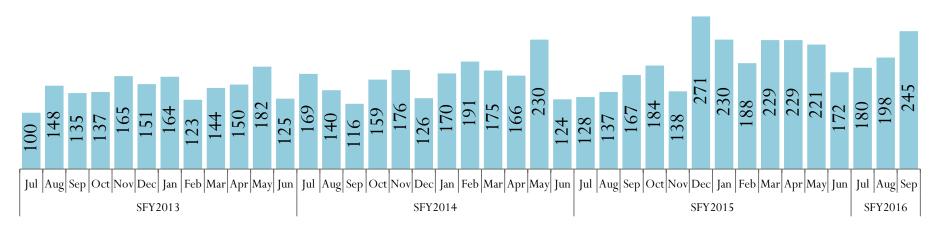
Washoe Differential Response



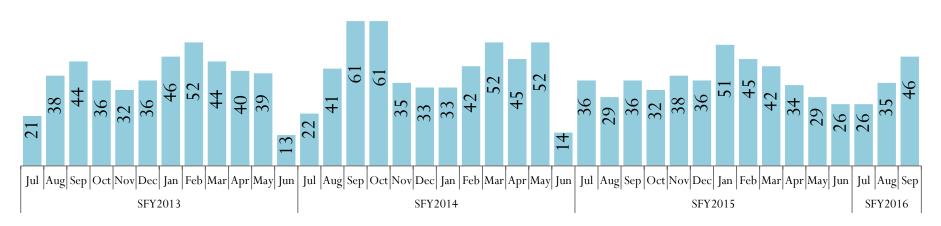
Rural Investigations



Rural Information Only



Rural Differential Response

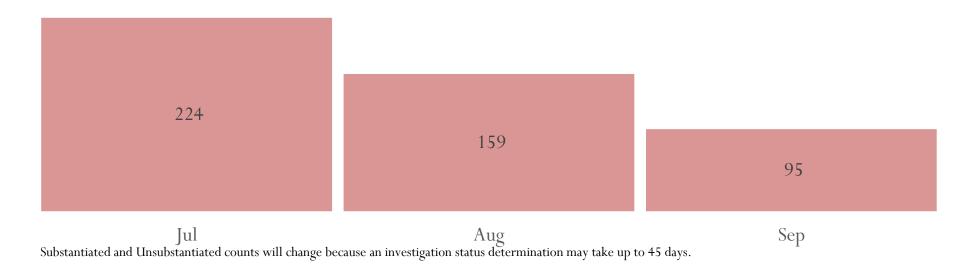


Upon completion of the investigation of a report of abuse or neglect, a determination of the case findings are made based on whether there is reasonable cause to believe that a child is abused or neglected or threatened with abuse or neglect. The findings are classified as *Substantiated*, meaning that a report made pursuant to NRS 432B.220 was investigated and that credible evidence of the abuse or neglect exists. *Unsubstantiated* means that a report made pursuant to NRS 432B.220 was investigated and that no credible evidence of the abuse or neglect exists.

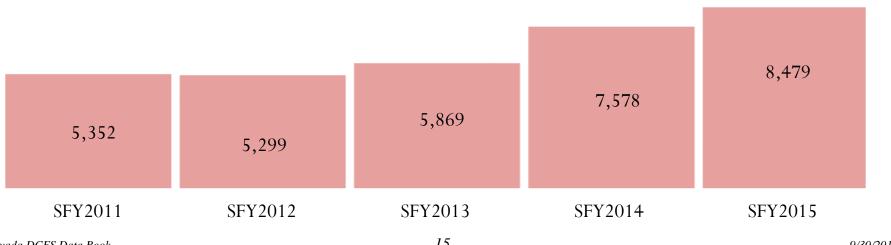
Clark Substantiated Investigations



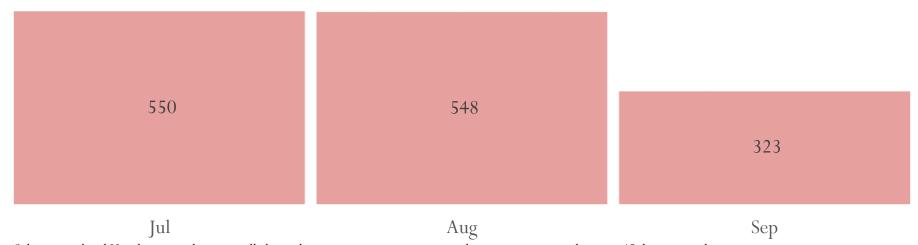
Clark SFY 2016 Year-to-Date Substantiated Investigations



Clark Unsubstantiated Investigations

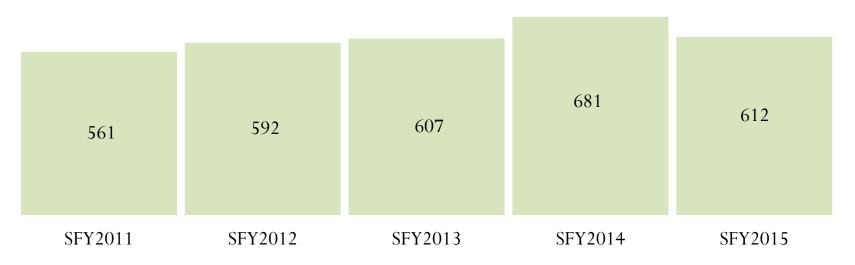


Clark SFY 2016 Year-to-Date Unsubstantiated Investigations

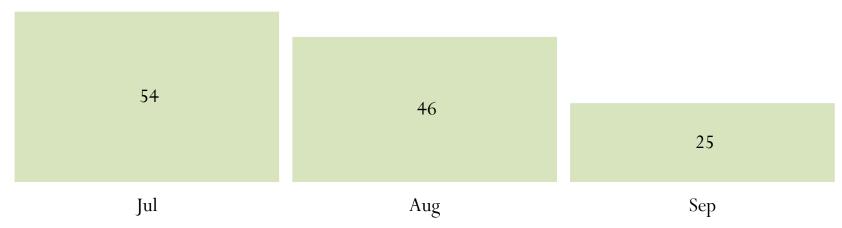


Substantiated and Unsubstantiated counts will change because an investigation status determination may take up to 45 day to complete.

Washoe Substantiated Investigations

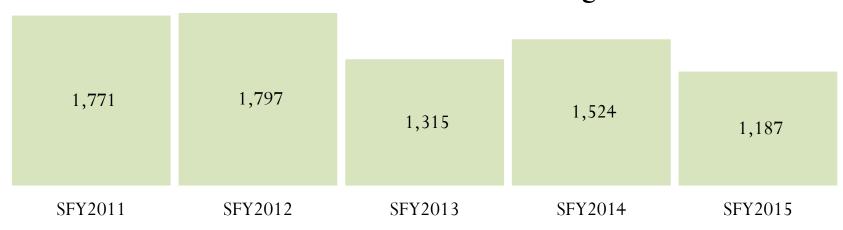


Washoe SFY 2016 Substantiated Investigations

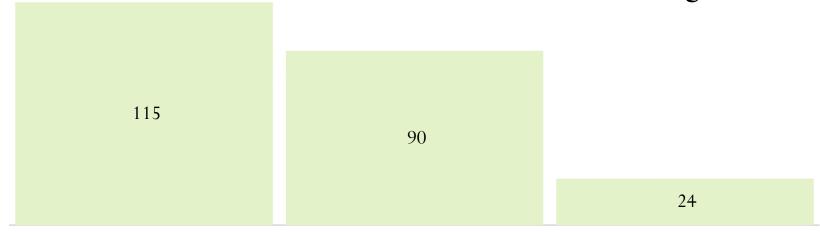


Substantiated and Unsubstantiated counts will change because an investigation status determination may take up to 45 days to complete.

Washoe Unsubstantiated Investigations



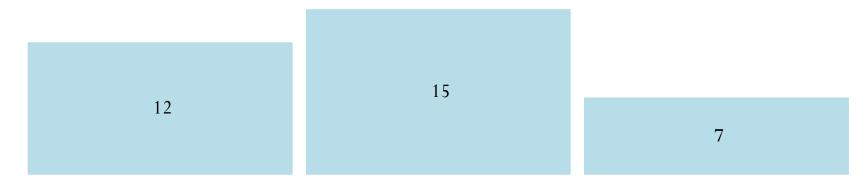
Washoe SFY 2016 Year-to-Date Unsubstantiated Investigations



Rural Substantiated Investigations

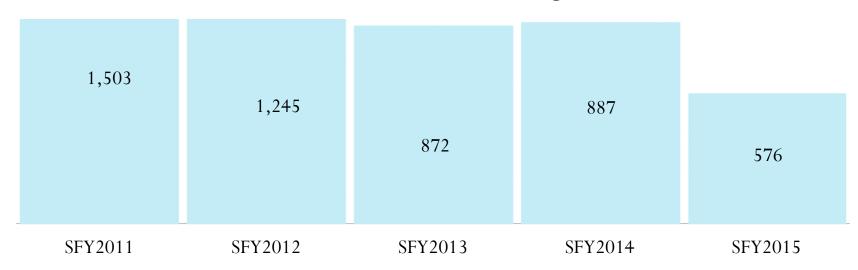


Rural SFY 2016 Year-to-Date Substantiated Investigations

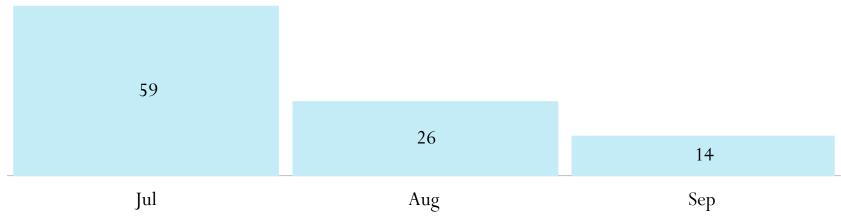


Jul Aug Sep Substantiated and Unsubstantiated counts will change because an investigation status determination may take up to 45 day to complete.

Rural Unsubstantiated Investigations

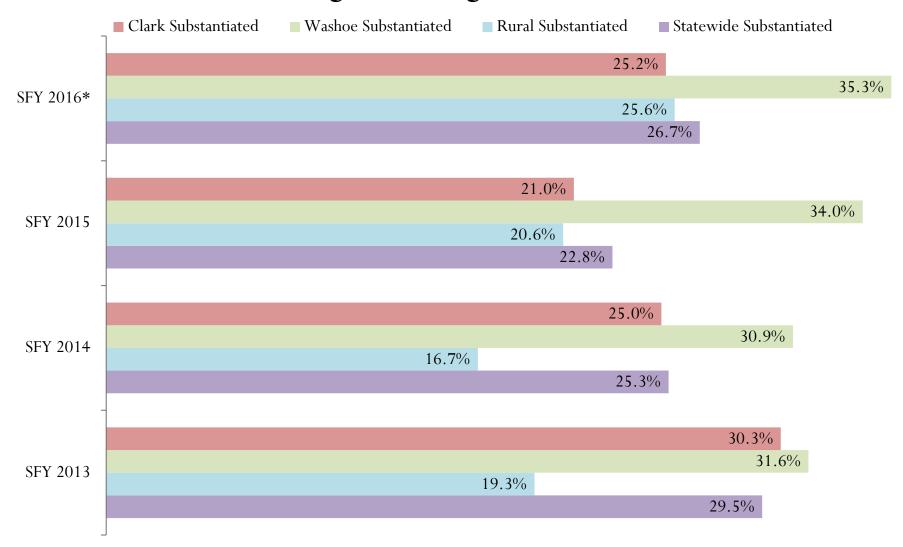


Rural SFY 2016 Year-to-Date Unsubstantiated Investigations



Substantiated and Unsubstantiated counts will change because an investigation status determination may take up to 45 day to complete.

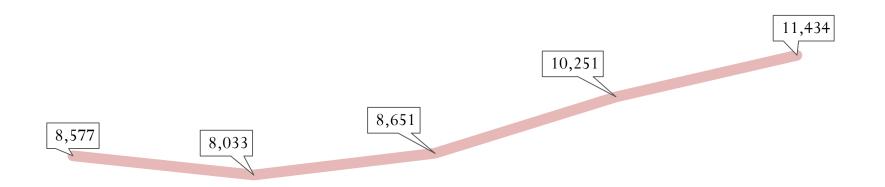
Percentage of Investigations Substantiated



*SFY 2016 to date is July 1, 2015, through September 30, 2015.

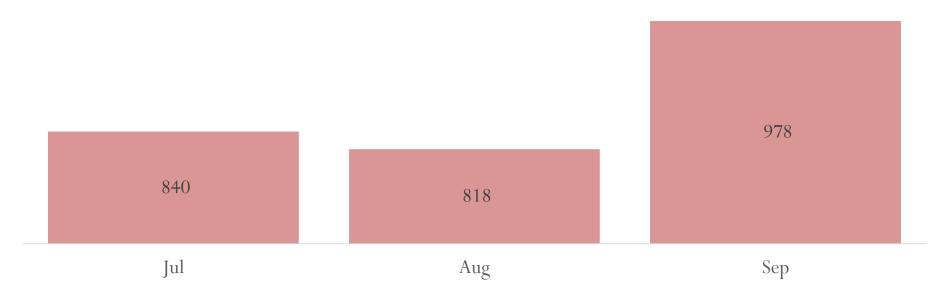
CPS Investigations

Clark Washoe Rural

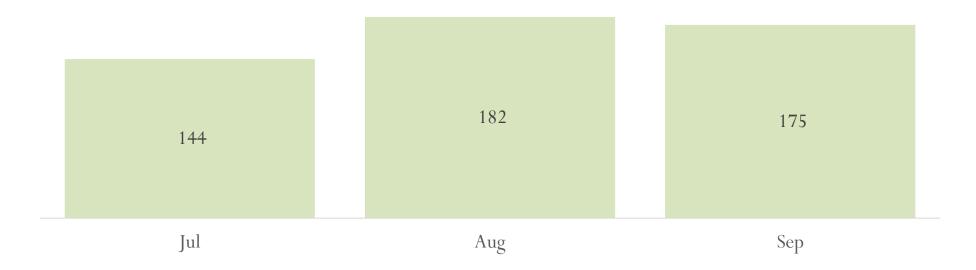




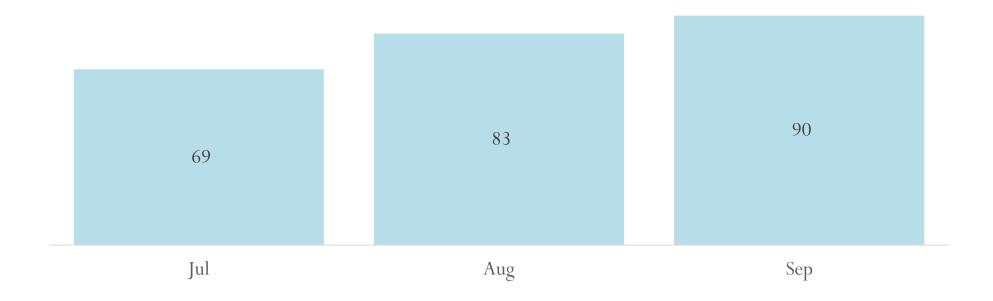
Clark SFY 2016 Investigations



Washoe SFY 2016 Investigations



Rural SFY 2016 Investigations

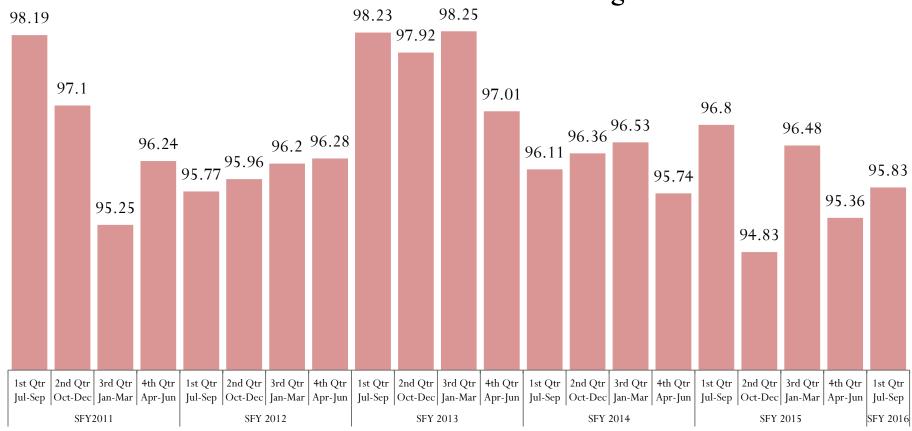


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FY2012										
Jul	23	20	15	18	13	10		5	6	110
Aug	56	22	18	22	9	12	. 4	10	1	150
Sep	31	39	16	30	11	14	- 1	9	8	158
Oct	16	32	17	21	5	13	-	6	4	114
Nov	40	28	9	14	10	14		9	5	129
Dec	35	26	13	19	14	12	- 3	9	2	130
Jan	42	39	10	14	10	16	6	11	6	154
Feb	47	37	12	20	12	19	3	11	5	166
Mar	40	35	7	25	11	14	5	10	3	150
Apr	35	30	9	17	9	20	12.	16	5	141
May	32	28	8	16	20	14	1	13	3	135
Jun	23	16	7	19	5	10	2	8	1	91
FY2013										
Jul	20	29	6	18	9	16	2	6	2	108
Aug	26	22	3	10	9	21	4	7	4	106
Sep	25	33	4	15	14	9	1	5	6	112
Oct	20	29	-	20	15	10	1	15	4	114
Nov	26	18	3	12	13	11	3	6	7	99
Dec	28	21	1	15	15	5	3	6	-	94
Jan	31	21	5	9	7	12	4	17	-	106
Feb	42	17	7	9	8	3	4	9	1	100
Mar	36	18	8	9	14	7	2	21	-	115
Apr	37	16	6	7	16	9	. 2	10		101
May	41	25	7	20	18	13	-	13	2	139
Jun	24	12	4	8	7	7	-	6	4	72
FY2014										
Jul	18	20	7	13	9	4	-	5	8	84
Aug	19	8	10	10	4	9	-	4	8	72
Sep	29	13	8	17	6	4	-	7	5	89
Oct	26	18	13	13	9	3	-	9	7	98
Nov	26	13	7	5	4	8	-	8	3	74
Dec	41	15	5	7	1	13	-	10	8	100
Jan	36	19	5	9	10	5		12	7	103
Feb	26	22	11	19	8	7		3	6	102
Mar	16	23	11	13	9	11	-	7	5	95
	24	36	5	6	10	14	-	7	4	106
Apr May	33	26	9	10	14	13	-	6	4	115
Jun	25	15	3	7	4	6	-	4	3	67
FY2015	23	15	3	-		0			3	01
Jul	31	14	9	6	6	4	21	3	3	76
Aug	25	25	2	6	2	12	-	9	6	87
	15	23	8	8	6	16		3	7	86
Sep Oct	17	24	12	8	11	11	-	3	3	89
Nov	23	21	8	9	6	9		5	4	85
Dec	32	18	6	9	7	6	-	5	1	84
Jan	42	21	6	7	19	11	-	6	3	115
		23		9				3		
Feb	18		9		7	7			3	79
Mar	35	22	7	7	9	9	-	9	2	100
Apr	25	16	23	17	16	19	-		-	-
May	26	12	-	9	12	11		7	3	80
June	23	13	6	5	6	8	-	3	4	68
2016		-		1000	21,000	- 22.00		100.10		
Jul	17	11	3	5	10	7	-	13	1	67
Aug	16	21	3	8	13	7	- 1	8	4	80
Sep	19	17	8	4	15	14		-11	2	90

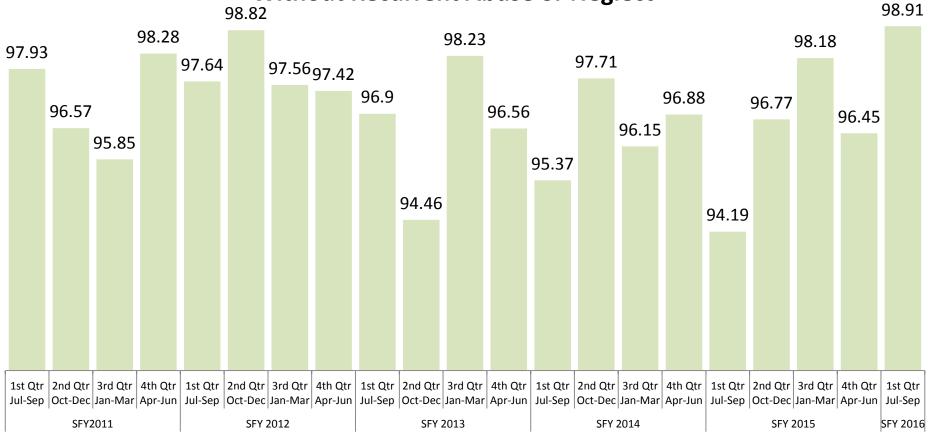
Budget Performance Measure: Percent of children without recurrent abuse or neglect

This measure assesses the effectiveness of child protective services in reducing the risk of harm for children who have been maltreated. For children with a substantiated report of abuse and/or neglect, it shows what percentage did not have a substantiated report in the six months prior to the substantiated report.

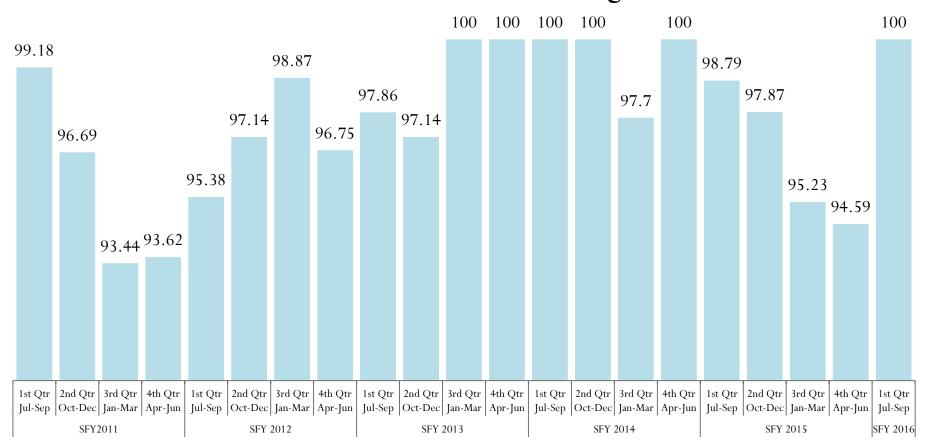
Clark Percent of Children in Home Setting Without Recurrent Abuse or Neglect



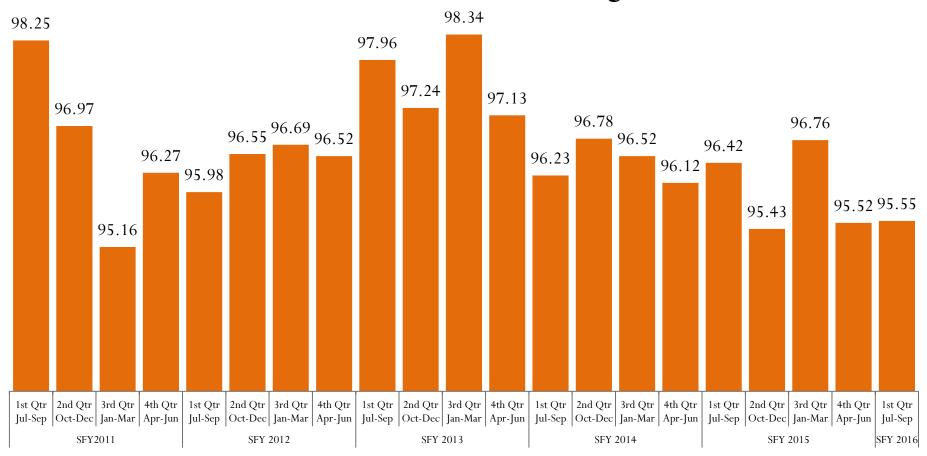
Washoe Percent of Children in Home Setting Without Recurrent Abuse or Neglect



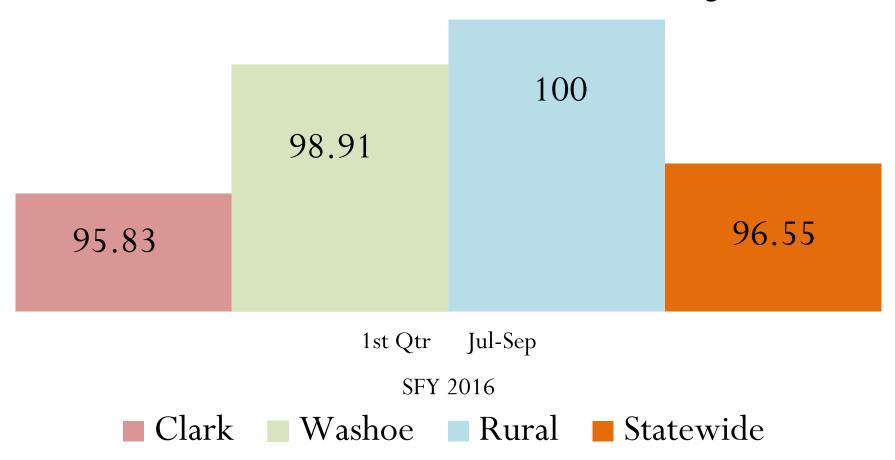
Rural Percent of Children in Home Setting Without Recurrent Abuse or Neglect



Statewide Percent of Children in Home Setting Without Recurrent Abuse or Neglect



Percent of Children Without Recurrent Abuse or Neglect



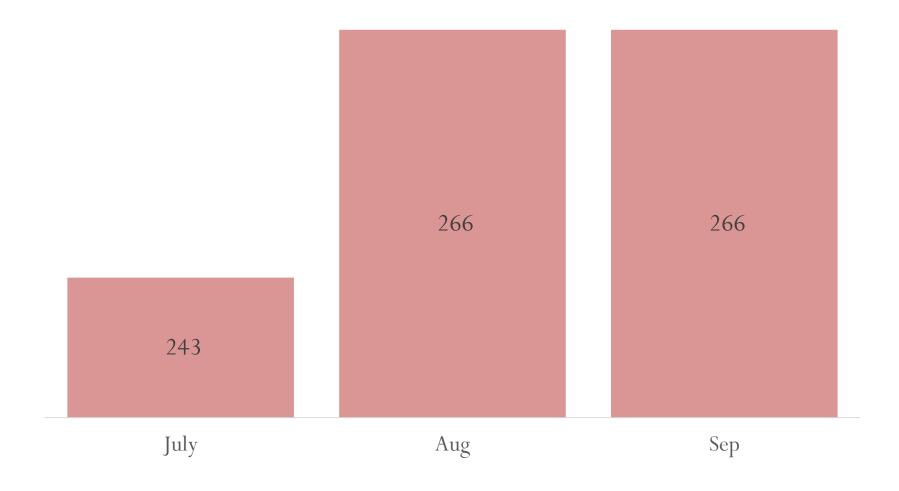
Removals

Some investigations result in a finding that the child cannot safely remain in the home and must be removed. The removal of a child from his or her natural environment is a last resort, as part of the overall continuum of services provided by DCFS and the counties providing child welfare services.

Clark Number of Children Removed from Home



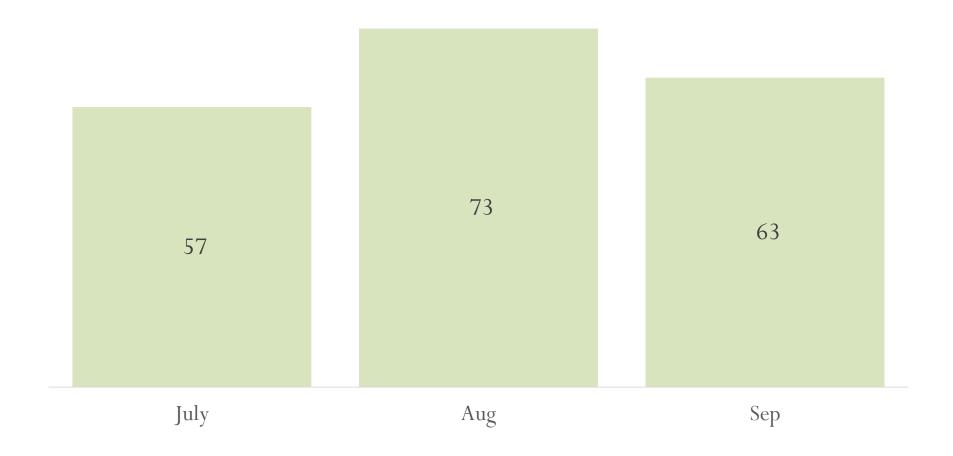
SFY 2016 Clark Number of Children Removed from Home



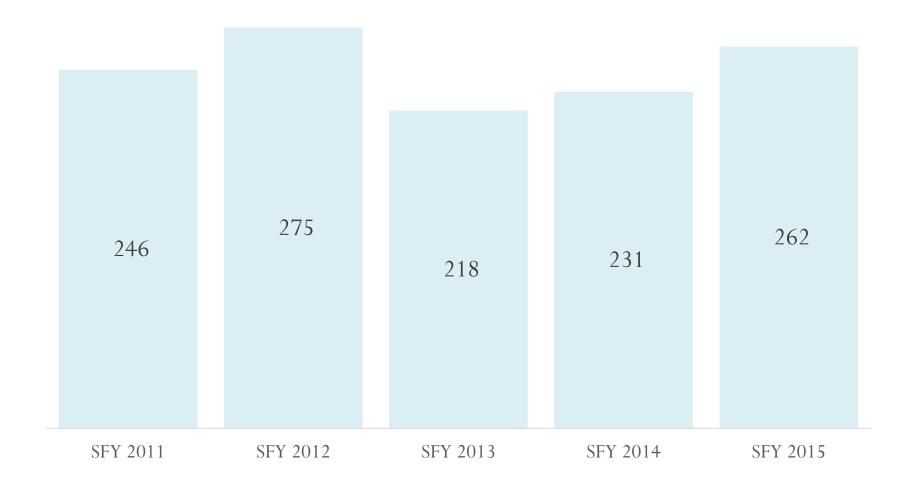
Washoe Number of Children Removed from Home



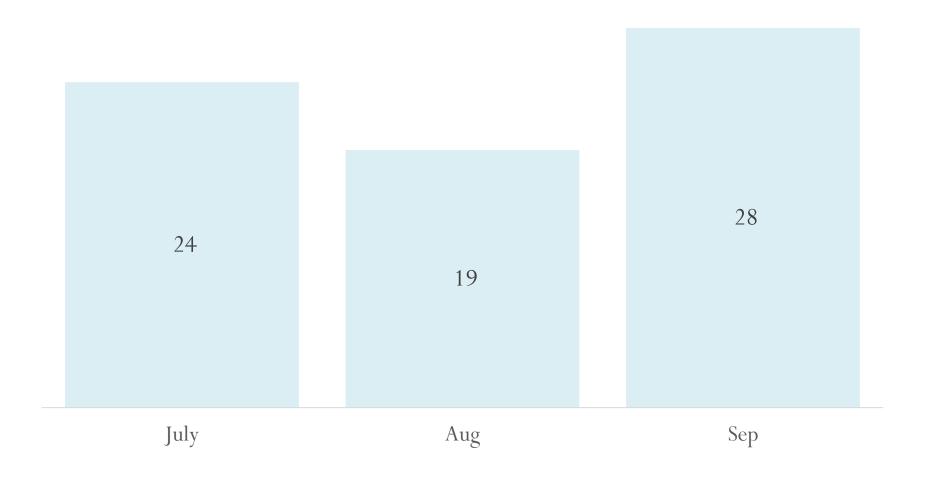
SFY 2016 Washoe Number of Children Removed from Home



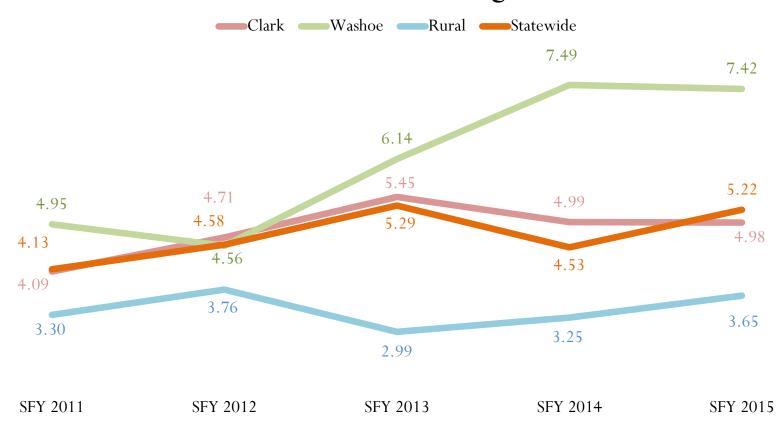
Rural Number of Children Removed from Home



SFY 2016 Rural Number of Children Removed from Home



Removal Rate per 1,000 of the Population Under 18 Years of Age



Foster Care Licensing

When children must be removed from their homes, the child welfare agency must utilize traditional foster care. Resource home development is designed to recruit, train, license, and retain the most appropriate families available who can meet the needs of the children.

Family Foster Home Licenses

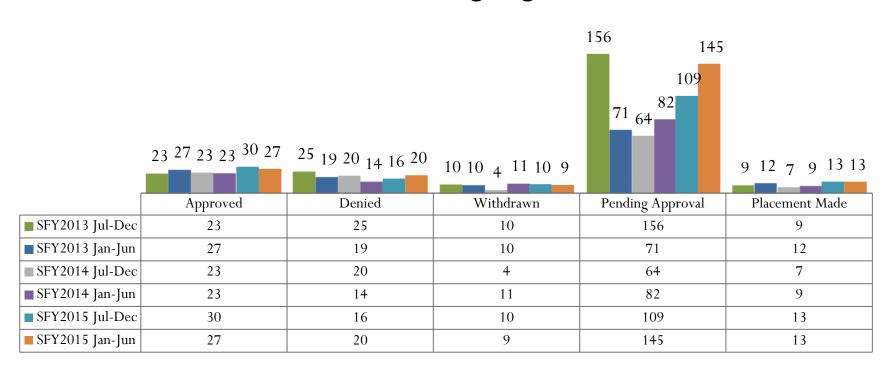
	Clark	Washoe	Rural
SFY 2010	1,244	323	155
SFY 2011	1,411	322	162
SFY 2012	1,553	304	156
SFY 2013	1,586	291	162
SFY 2014	1,481	332	177
SFY 2015	1,429	356	179
SFY 2016*	1,378	361	187

^{*}SFY 2016 is July 1, 2015, through September 30, 2015.

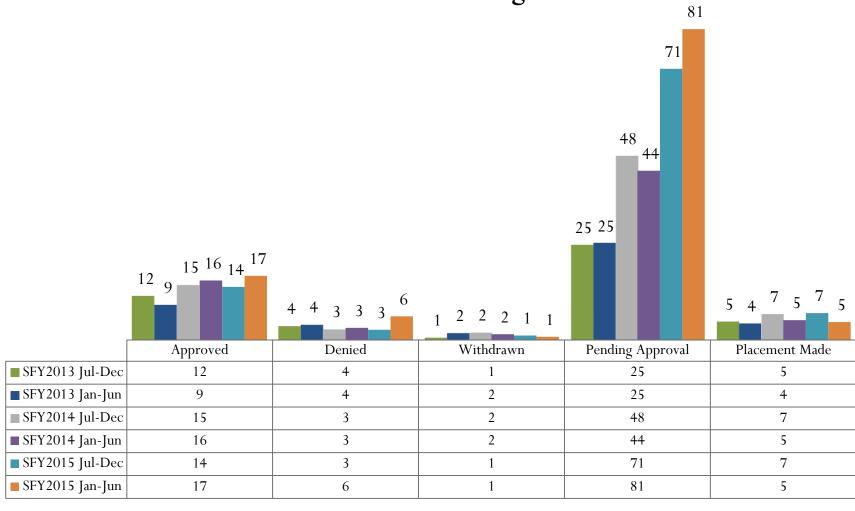
Interstate Compact for the Placement of Children (ICPC)

The Interstate Compact for the Placement of Children (ICPC) is a contract among states to work together to ensure that children, who are placed across state lines for foster care or adoption, receive adequate protection and support services. To this end, a child's safety, permanency, and well-being are assured through the process of a home study, licensing, if requested, and ongoing supervision of the placement. ICPC establishes uniform procedures for placement and establishes responsibility for agencies and individuals involved in placing children depending on their role as either the sending or receiving state.

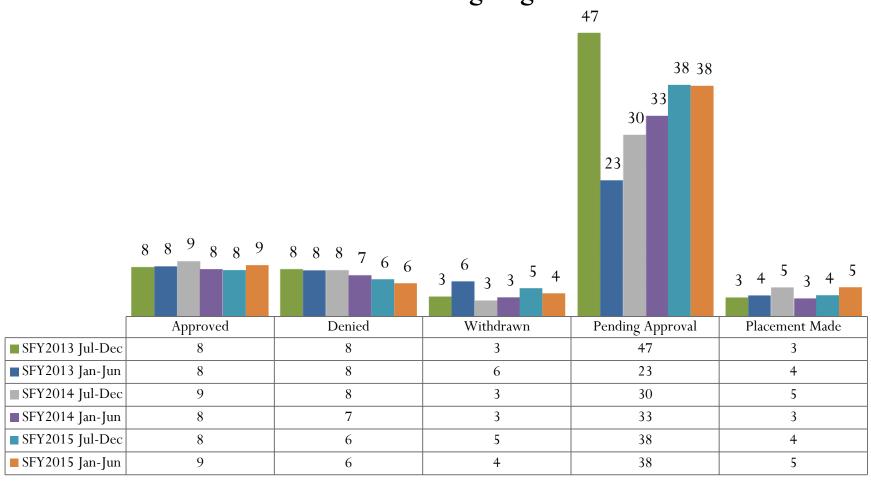
ICPC Home Studies Monthly Average Clark Outgoing



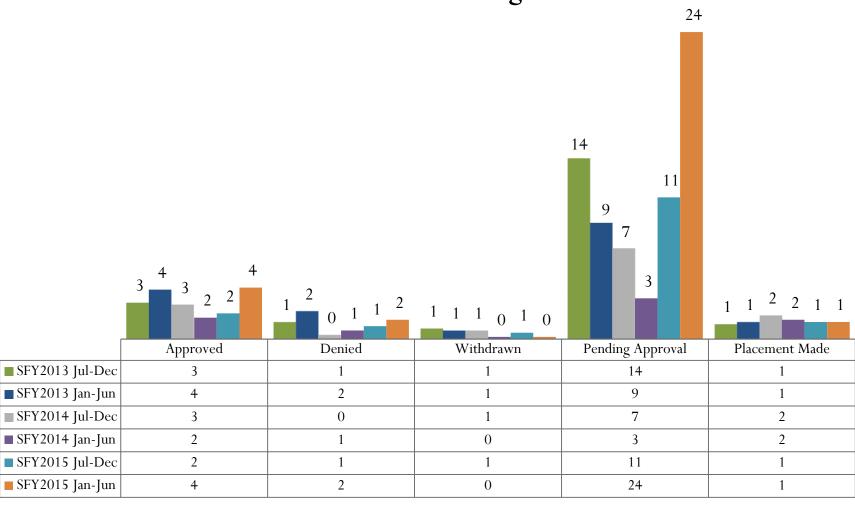
ICPC Home Studies Monthly Average Clark Incoming



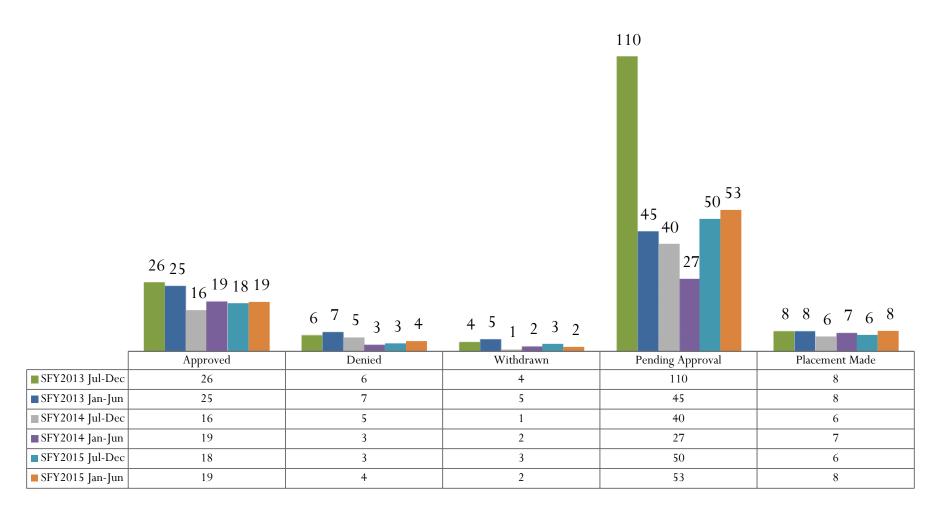
ICPC Home Studies Monthly Average Washoe Outgoing



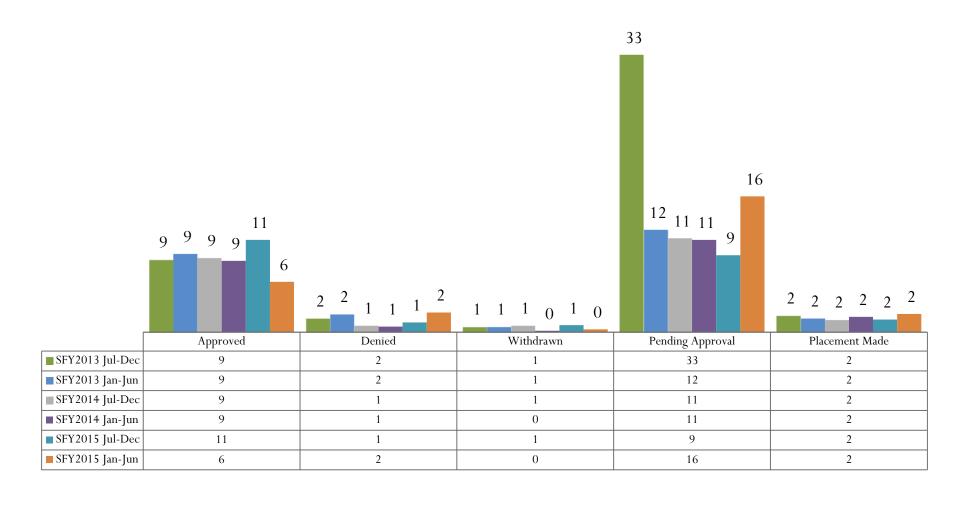
ICPC Home Studies Monthly Average Washoe Incoming



ICPC Home Studies Monthly Average Rural Outgoing



ICPC Home Studies Monthly Average Rural Incoming



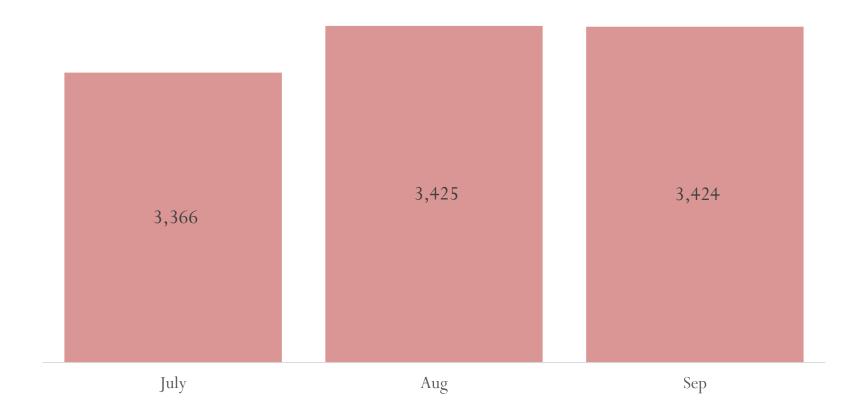
Foster Care Placement and Payments

When the safety and protection of a child cannot be met in the parent's or caregiver's home, substitute care in the form of relative care, foster care, residential therapeutic care, or other planned permanent living arrangements may become necessary. When it becomes necessary, child welfare agencies place children with available resource families. Resource families meet the needs of Nevada's waiting children and may be relatives, fictive (not related) family, foster parents, therapeutic foster care parents, and adoptive parents. With a resource family, a child may begin with an emergency shelter-care placement, emerge into foster care, with a final outcome of an adoption – and never leave the original resource family's home. A resource family is committed to a child, regardless of the child's needs and level of care.

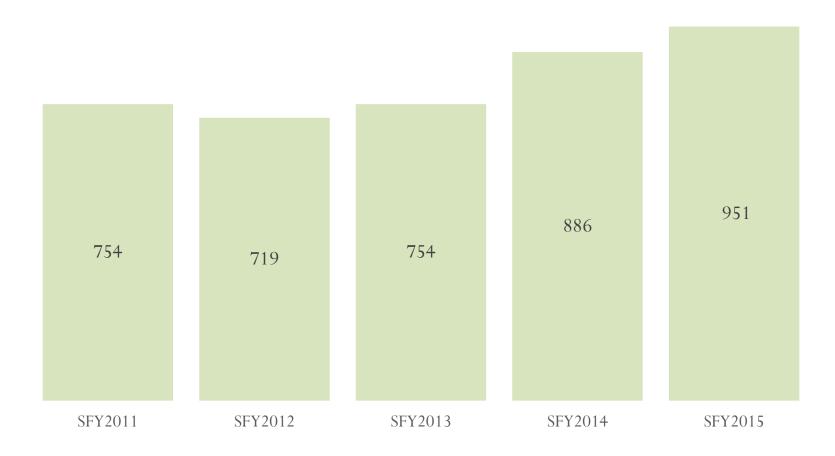
Clark Average Number of Children in Out-of-Home Placements by State Fiscal Year



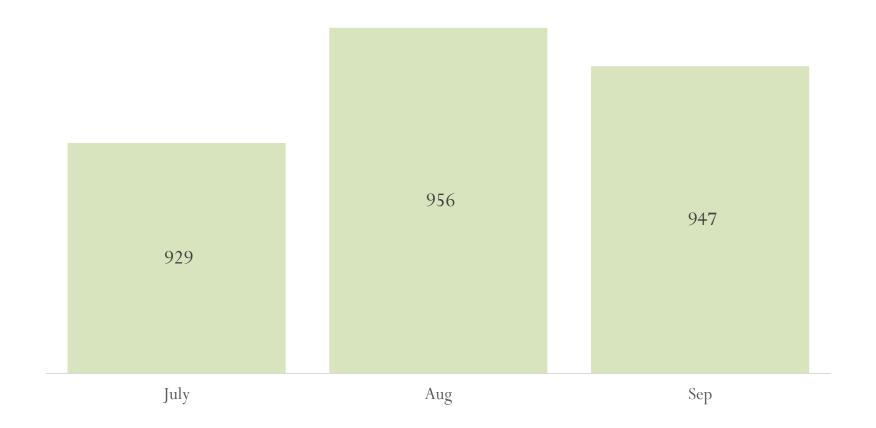
Clark SFY 2016 Number of Children in Out-of-Home Placements



Washoe Average Number of Children in Out-of-Home Placements by State Fiscal Year



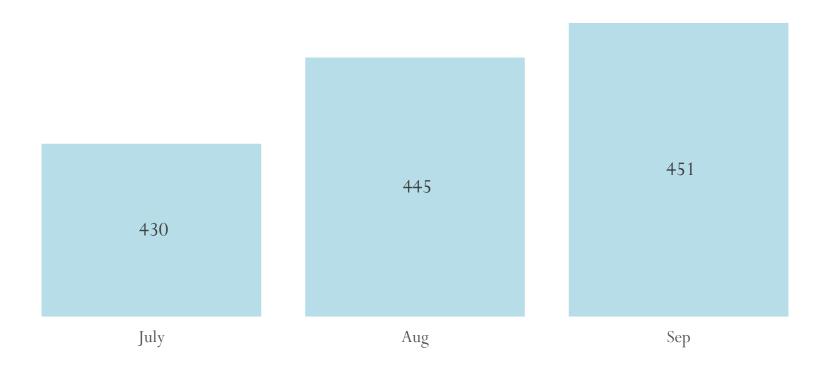
Washoe SFY 2016 Number of Children in Out-of-Home Placements



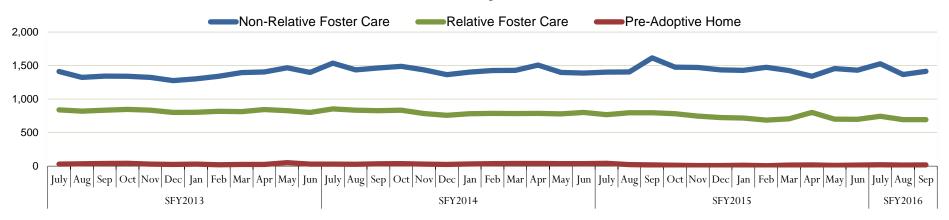
Rural Average Number of Children in Out-of-Home Placements by State Fiscal Year



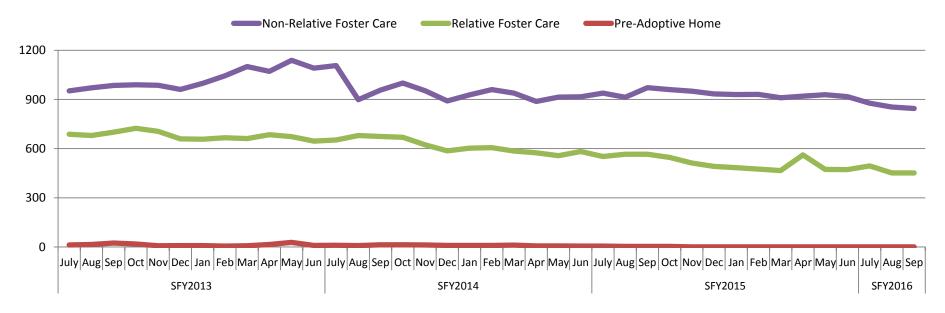
Rural SFY 2016 Number of Children in Out-of-Home Placements



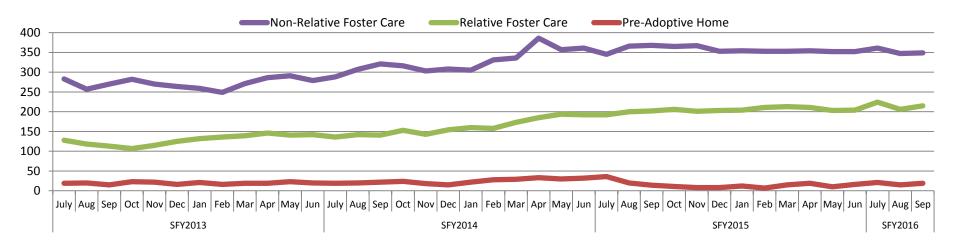
Statewide Paid Family Care Placements



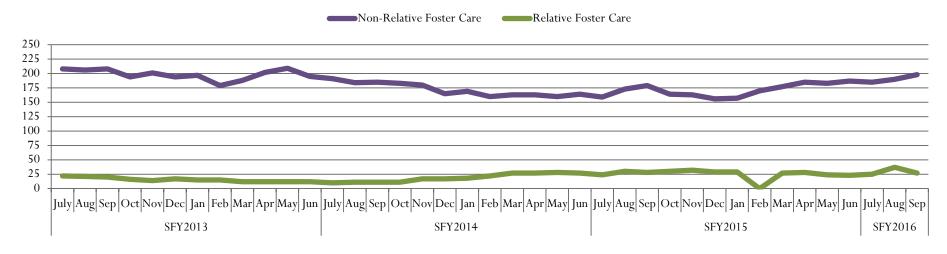
Clark Paid Family Care Placements



Washoe Paid Family Care Placements



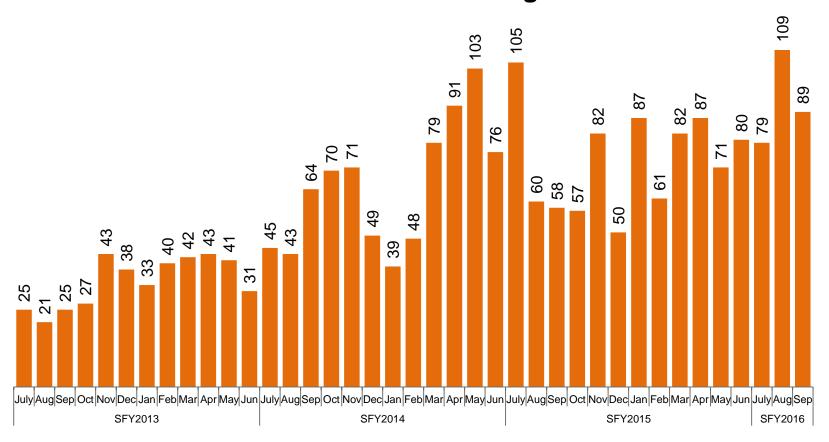
Rural Paid Family Care Placements



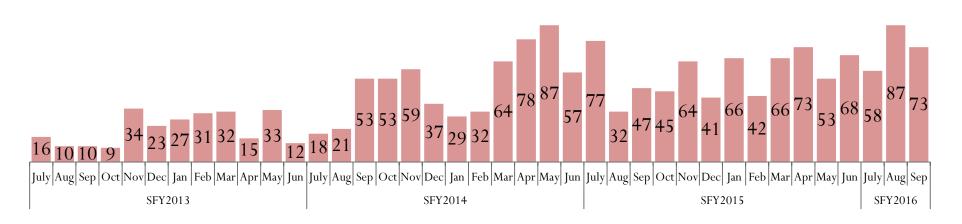
Congregate Care

A Congregate Shelter Care is a licensed child care facility that provides emergency placement for abused, neglected, or abandoned children.

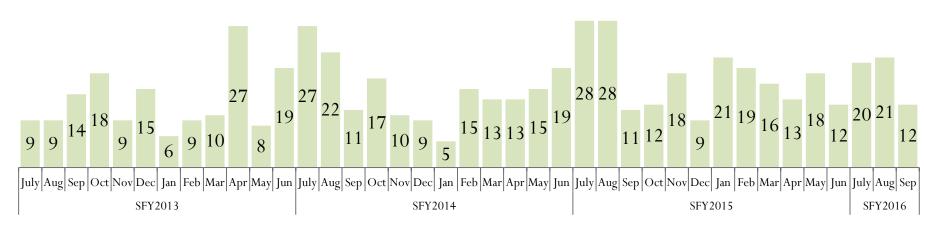
Statewide Admissions Into Congregate Care of Children Under the Age of 6



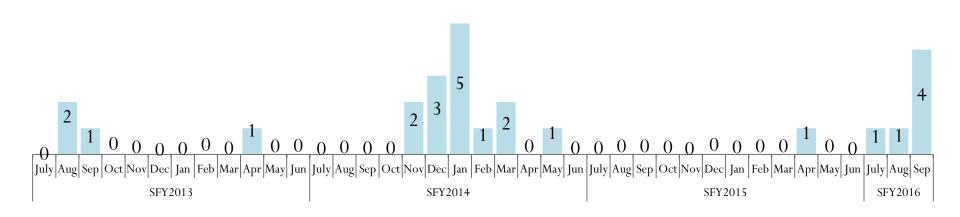
Clark Admissions Into Congregate Care of Children Under the Age of 6



Washoe Admissions Into Congregate Care of Children Under the Age of 6

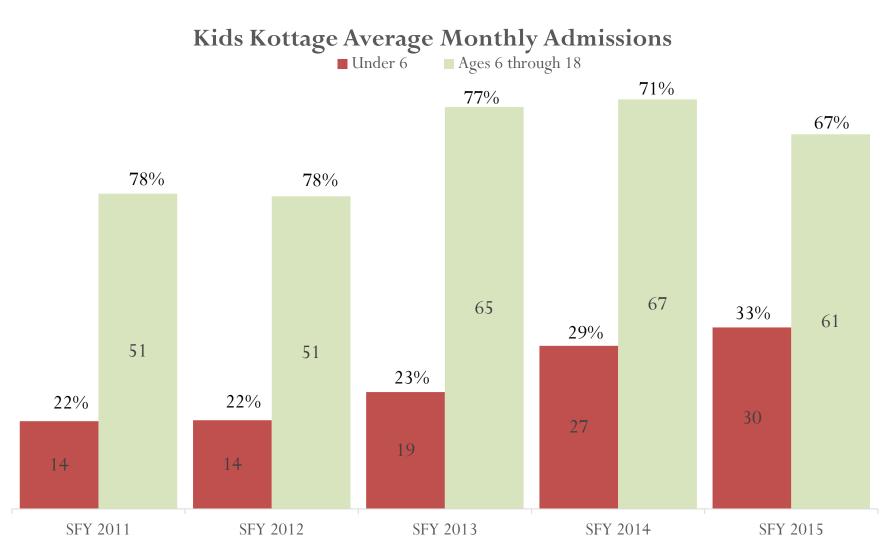


Rural Nevada Admissions Into Congregate Care of Children Under the Age of 6



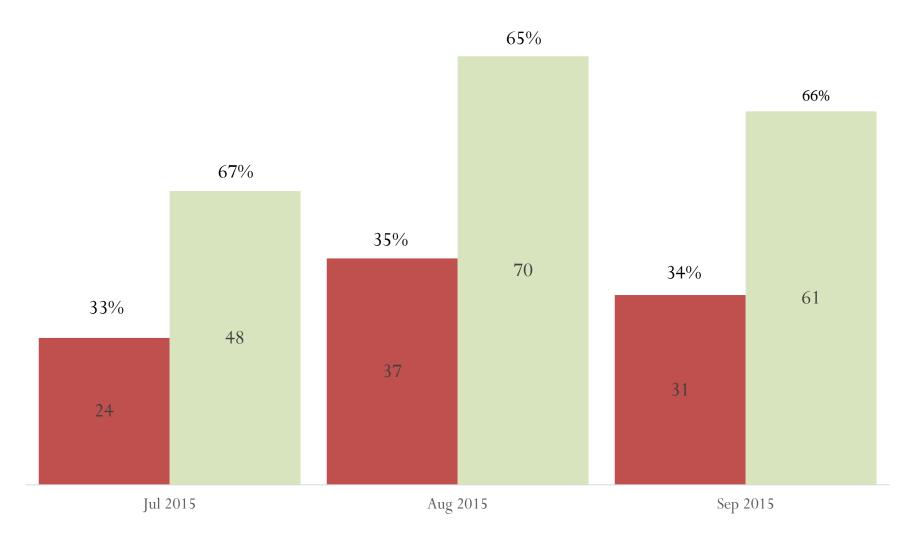
Kids Kottage

The Kids Kottages are protective shelters where police or social workers bring children after they have been removed from their families. They are temporary homes, operated 24 hours a day, under a contract with Washoe County Department of Social Services. Most children are at Kids Kottage because their families are suspected of severe abuse or neglect. However, some children are placed because no one else is available to care for them during parental incarceration or hospitalization.



Kids Kottage SFY 2016 Monthly Admissions

■ Total Under 6 ■ Ages 6 through 18

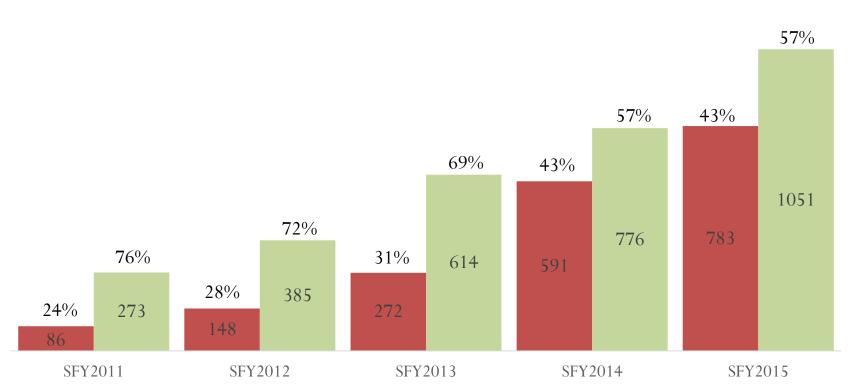


Child Haven

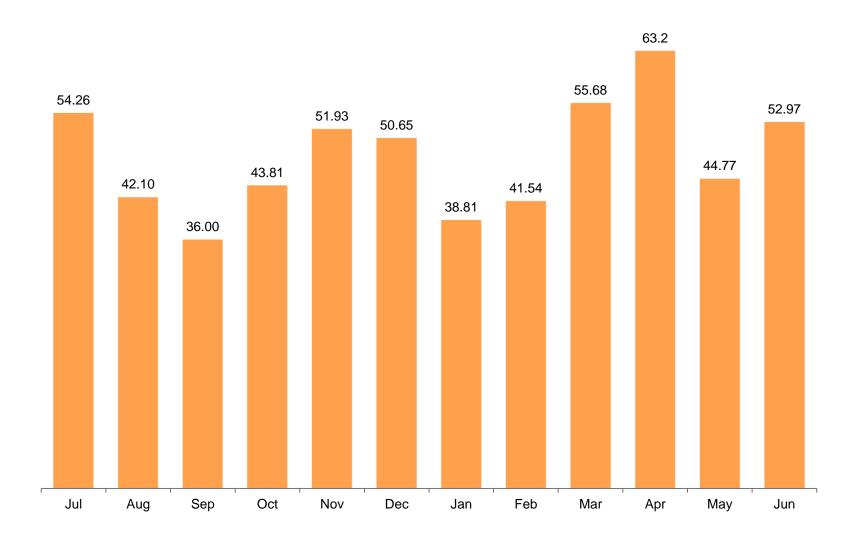
The Child Haven Shelter program was created as a Clark County placement option for abused, neglected, or abandoned children who require a protective environment. Child Haven Shelter is an alternative placement, providing resources and services for abused and neglected children and their families based on local needs. The Child Haven Shelter program provides emergency care for a smaller number of children when no other suitable placement option is available.

Child Haven Population





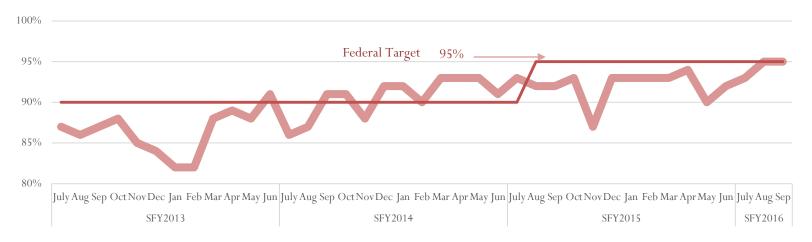
Child Haven SFY 2015 Average Daily Population



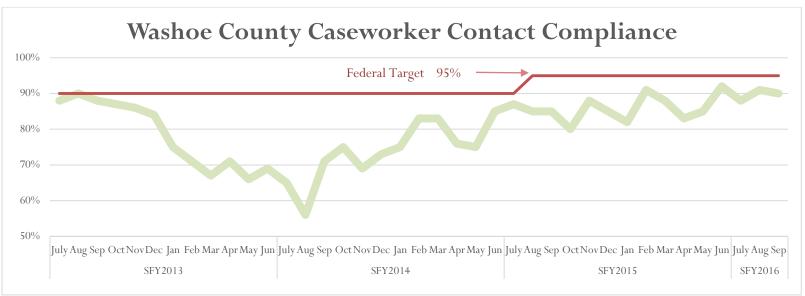
Caseworker Contact with Children

In accordance with the state plan requirements of Title IV-E of the Social Security Act, the child welfare agency must ensure that children, who are in foster care and under the responsibility of the agency, are visited on a monthly basis and that the caseworker visits are well-planned and focused on issues pertinent to case planning and service delivery to ensure the safety, permanency, and well-being of the children.

Clark Caseworker Contact Compliance

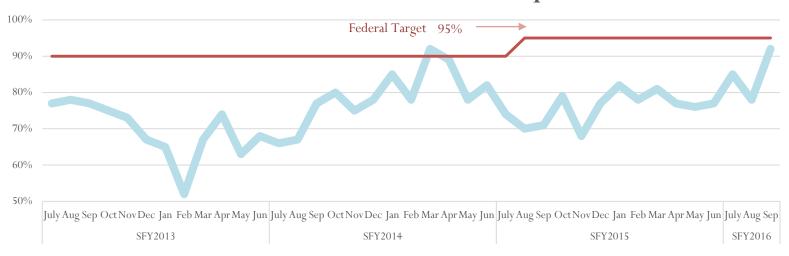


Effective July 1, 2014, the Monthly Caseworker Contact Compliance rate goal was raised from 90% to 95%.



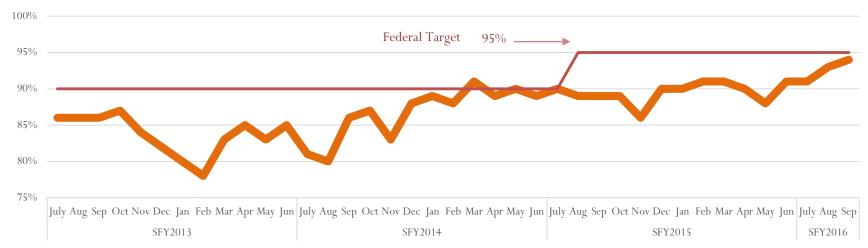
Effective July 1, 2014, the Monthly Caseworker Contact Compliance rate goal was raised from 90% to 95%.

Rural Caseworker Contact Compliance



Effective July 1, 2014, the Monthly Caseworker Contact Compliance rate goal was raised from 90% to 95%.

Statewide Caseworker Contact Compliance

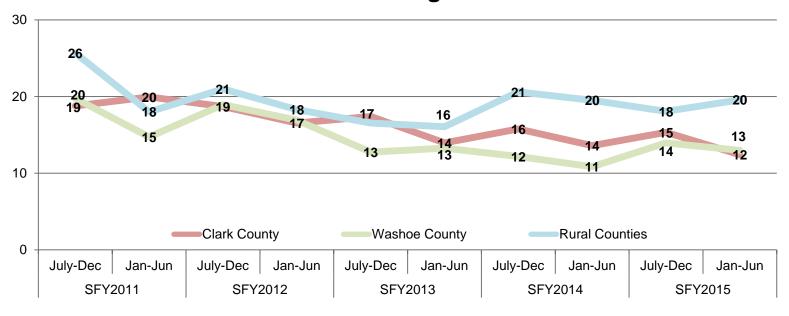


Effective July 1, 2014, the Monthly Caseworker Contact Compliance rate goal was raised from 90% to 95%.

Length of Stay in Foster Care

Length of stay in foster care refers to the amount of time between entering and exiting foster care. Being removed from home and placed in foster care are difficult and stressful experiences for any child. The goal for every part of the child welfare system is for children to remain safely with their families or, if in out-of-home care, to return home as soon as safely possible.

Average Length of Stay in Months for Children Exiting Foster Care



Services to Foster Youth Transitioning to Adulthood

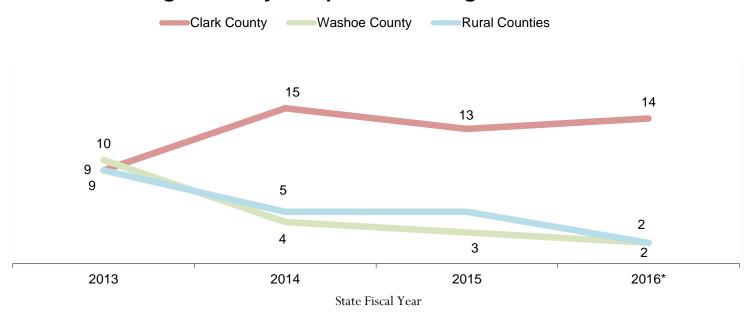
The goal of Nevada's Independent Living Program (IL) is to prepare young adults for the transition to adulthood and to provide opportunities to obtain the skills necessary for self-sufficiency. Independent Living, while commonly seen as a placement option, is not only a placement but also a set of services specifically designed around the needs of each youth in the program. DCFS is responsible for providing IL services in the 15 rural counties of the state and overseeing Clark and Washoe counties.

Statewide Services to Foster Youth Transitioning to Adulthood SFY 2016 to Date*

Youth in Placement, Age	15 and Up	Youth in Placement with Goal of Emancipation						
Family Care	149	Family Care	45					
Pre-Adoptive Home	1	Pre-Adoptive Home	0					
Residential Care	154	Residential Care	62					
Shelter Care	32	Shelter Care	5					
Unpaid Placements	176	Unpaid Placements	32					
Independent Living	15	Independent Living	7					

^{*}SFY 2016 to date is July 1, 2015, through September 30, 2015.

Average Monthly Independent Living Placements

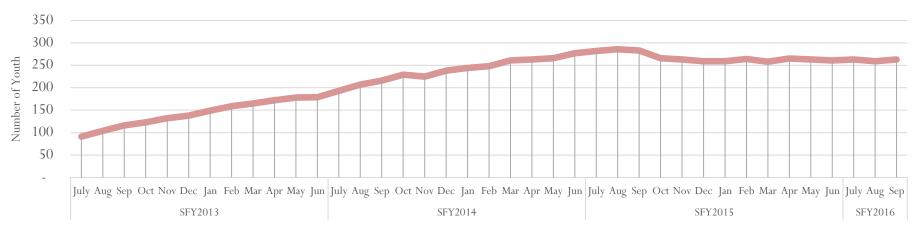


*SFY 2016 is July 1, 2015, through September 30, 2015.

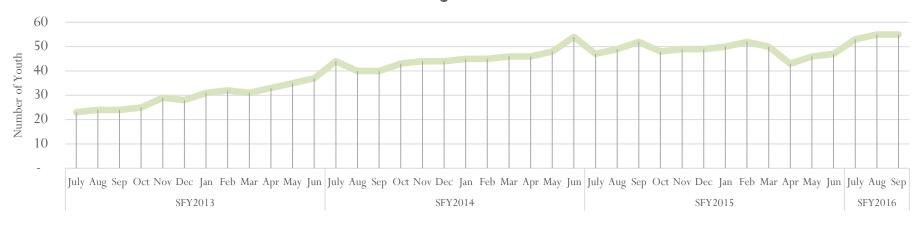
Court-Jurisdiction Youth

Assembly Bill 350 (AB 350), enacted in the 76th Session of the Nevada Legislature (2011) and signed into law by Governor Sandoval on May 18, 2011, provides that youth who "age out" of foster care (reach the age of majority while in foster care) continue in the jurisdiction of the court after the age of 18 under certain circumstances. The agency that provides child welfare services continues monetary payments to the youth while they remain in the jurisdiction of the court.

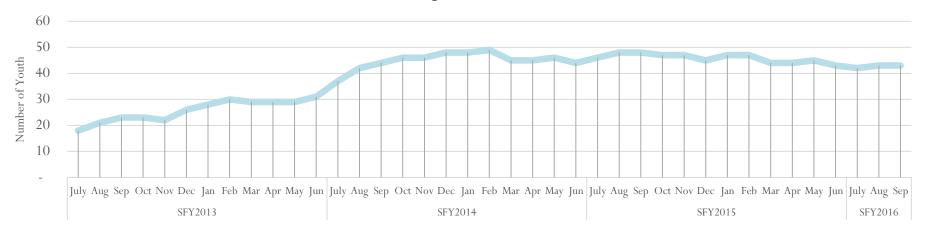
Clark Court-Jurisdiction Youth



Washoe Court-Jurisdiction Youth



Rural Court-Jurisdiction Youth



Adoption Placement and Subsidies

It is the policy of the agencies providing child welfare services to provide financial, medical, and social services assistance to adoptive parents, thereby encouraging and supporting the adoption of special-needs children from foster care. A statewide collaborative policy outlines the special-needs eligibility criteria, application process, types of assistance available, and the necessary elements of a subsidized adoption agreement.

Finalized Adoptions by Month

	Clark				Washoe					Rural					Statewide					
State Fiscal Year	2012	2013	2014	2015	2016	2012	2013	2014	2015	2016	2012	2013	2014	2015	2016	2012	2013	2014	2015	2016
Jul	35	51	31	51	50	4	2	7	9	3	0	8	5	7	1	39	61	43	67	54
Aug	71	52	65	55	53	33	18	15	29	22	6	8	0	1	5	110	78	80	85	80
Sep	48	36	18	34	38	7	7	8	9	3	4	6	0	2	0	59	49	26	45	41
Oct	64	64	41	72	0	12	10	3	7	0	5	2	8	9	0	81	76	52	88	0
Nov	72	83	110	91	0	49	20	30	25	0	4	1	7	6	0	125	104	147	122	0
Dec	89	124	90	79	0	41	18	3	14	0	10	12	18	6	0	140	154	111	99	0
Jan	7	5	7	16	0	1	0	3	1	0	2	0	3	2	0	10	5	13	19	0
Feb	13	17	21	28	0	7	9	10	0	0	0	3	4	13	0	20	29	35	41	0
Mar	39	18	32	40	0	4	7	5	2	0	3	3	1	4	0	46	28	38	46	0
Apr	25	36	31	46	0	1	7	3	10	0	8	2	7	7	0	34	45	41	63	0
May	65	27	35	47	0	16	8	20	28	0	6	0	3	9	0	87	35	58	84	0
Jun	44	101	25	22	0	7	10	11	8	0	5	1	1	1	0	56	112	37	31	0
Total	572	614	506	581	141	182	116	118	142	28	53	46	57	67	6	807	776	681	790	175

Clark Finalized Adoptions by State Fiscal Year





Washoe Finalized Adoptions by State Fiscal Year



Washoe SFY 2016 Finalized Adoptions



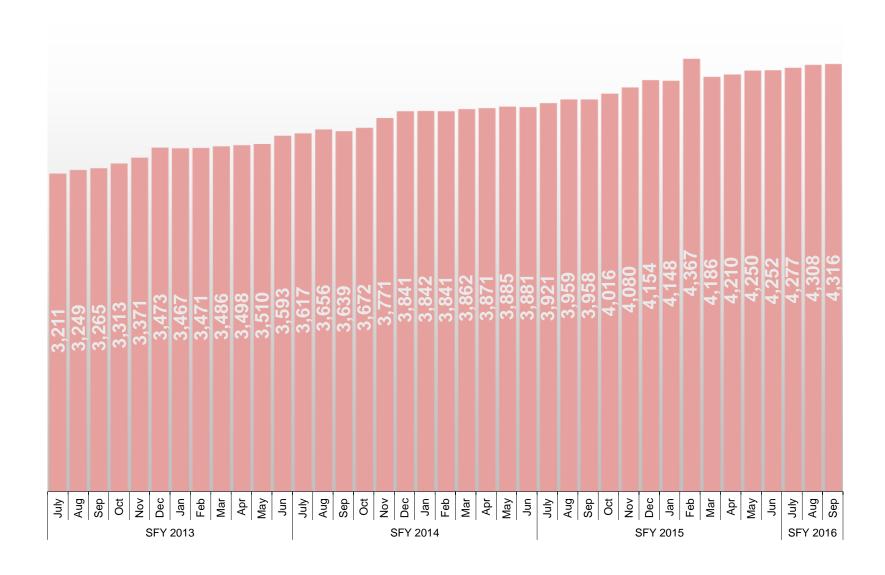




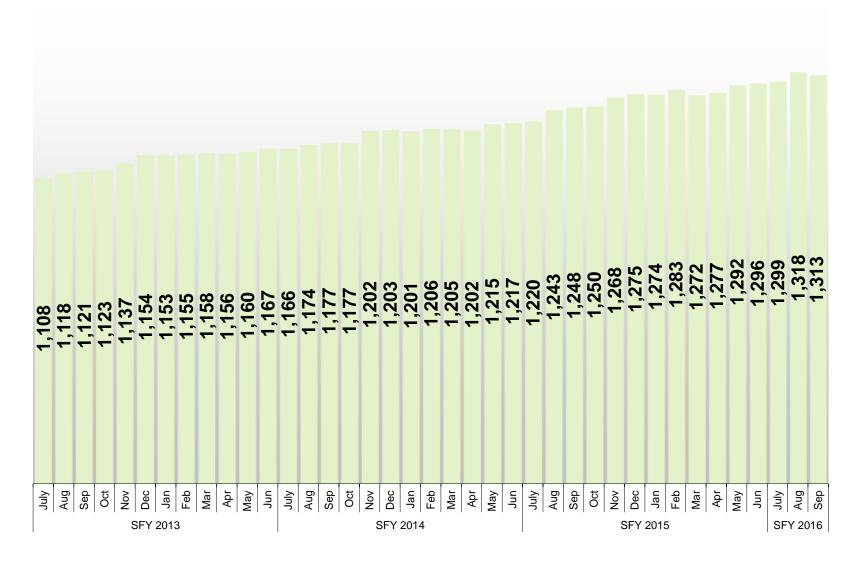
Rural SFY 2016 Finalized Adoptions



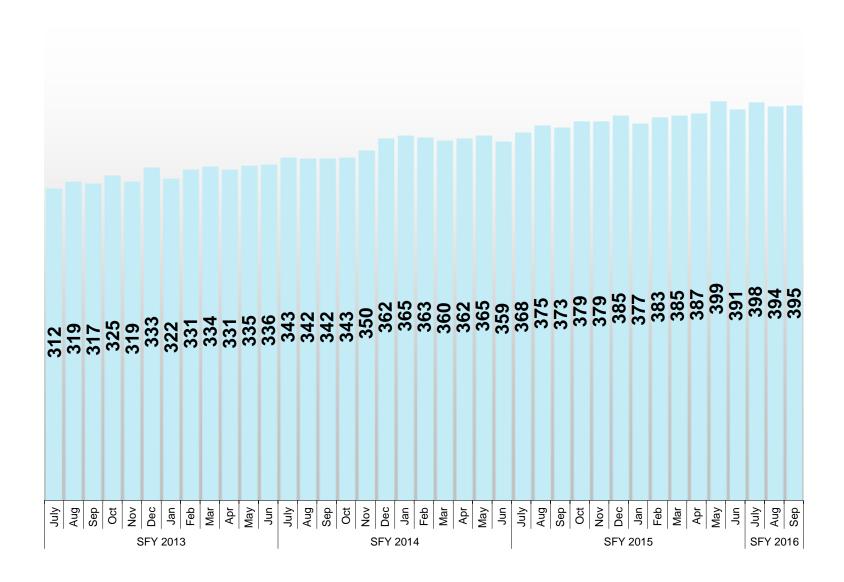
Active Adoption Subsidies Clark County



Active Adoption Subsidies Washoe County



Active Adoption Subsidies Rural Nevada



Finalized Adoptions by Age at Adoption

State Fiscal Year		CI	ark Coun	ity	v.		Wa	shoe Cou	unty			Rui	ral Count	ies	7.8		S	Statewide	9	
Age by Year	2011	2012	2013	2014	2015	2011	2012	2013	2014	2015	2011	2012	2013	2014	2015	2011	2012	2013	2014	2015
0	9	13	14	4	3	3	10	6	4	7	0	0	-1	0	2	12	23	21	8	12
1	51	60	72	86	87	16	23	5	18	28	2	4	2	2	4	69	87	79	106	119
2	84	81	92	76	98	17	33	16	17	25	-1	3	3	6	5	102	117	111	99	128
3	69	64	66	48	70	14	19	14	12	15	8	6	2	3	6	91	89	82	63	91
4	62	61	60	39	45	18	19	8	15	14	9	0	0	8	5	89	80	68	62	64
5	51	34	47	41	43	14	11	7	4	12	6	4	7	5	6	71	49	61	50	61
6	36	44	40	37	40	10	12	11	7	8	6	2	3	4	5	52	58	54	48	53
7	47	42	35	34	35	9	11	13	3	7	1	6	4	6	2	57	59	52	43	44
8	30	33	34	18	26	4	15	4	7	7	3	5	4	6	1	37	53	42	31	34
9	30	25	37	26	29	8	2	6	9	10	3	3	3	. 1	4	41	30	46	36	43
10	29	26	34	24	22	5	10	5	3	4	4	4	6	4	2	38	40	45	31	28
11	25	21	13	15	30	4	4	5	5	6	2	5	2	2	3	31	30	20	22	39
12	23	15	22	16	16	4	1	4	4	1	2	3	2	3	. 1	29	19	28	23	18
13	20	15	17	12	12	4	3	2	5	7	3	0	4	3	1	27	18	23	20	20
14	16	14	9	1000	12	5	4	5	2	3	2	5	1	1	0	23	23	15	17	15
15	11	9	10	7	4	3	3	3	1	0	0		0	2	1	14	15	13	10	5
16	11	9	6	4		1	1	2	1	2	2	0	1	0	3	14	10	9	5	11
17	3	6	6	5	3	-	1	0	1	0	0		-1	-1	2	3	7	7	7	5
other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	607	572	614	506	581	139	182	116	118	156	54	53	46	57	53	800	807	776	681	790

Finalized Adoptions by Age Group

		CI	ark Cour	nty		Washoe County Rural Counties					Statewid	e								
Year	2011	2012	2013	2014	2015	2011	2012	2013	2014	2015	2011	2012	2013	2014	2015	2011	2012	2013	2014	2015
Age 0-1	10 %	13 %	14 %	18 %	15 %	14 %	18 %	9 %	19 %	22 %	4 %	8 %	7 %	4 %	11 %	10 %	14 %	13 %	17 %	17 %
2-4	35 %	36 %	36 %	32 %	37 %	35 %	39 %	33 %	37 %	35 %	33 %	17 %	11 %	30 %	30 %	35 %	35 %	34 %	33 %	36 %
5-9	32 %	31 %	31 %	31 %	30 %	32 %	28 %	35 %	25 %	28 %	35 %	38 %	46 %	39 %	34 %	32 %	31 %	33 %	31 %	30 %
10-14	19 %	16 %	15 %	16 %	16 %	16 %	12 %	18 %	16 %	13 %	24 %	32 %	33 %	23 %	13 %	19 %	16 %	17 %	17 %	15 %
15 and up	4 %	4 %	4 %	3 %	2 %	3 %	3 %	4 %	3 %	1 %	4 %	6 %	4 %	5 %	11 %	4 %	4 %	4 %	3 %	3 %

Total may not equal 100% due to rounding

Finalized Adoptions by Age SFY 2016

rillalized Add		Clark Count		W	ashoe Cour	ntv	F	Rural Nevad	a		Statewide	
Age by Year	NAME OF STREET OF STREET OF STREET	Aug 2015			Aug 2015		And the second of the second	THE RESERVE THE PARTY OF THE PA	Sep 2015	Jul 2015	AND REAL PROPERTY.	Sep 2015
0	1	2	0	0	0	0	0	0	0	1	2	0
1	9	10	6	0	6	0	0	0	1	9	16	7
2	5	9	8	2	2	0	0	0	0	7	11	8
3	7	4	5	1	1	0	0	0	1	8	5	6
4	5	5	3	0	1	0	0	0	0	5	6	3
5	5	6	1	0	2	2	0	0	0	5	8	3
6	3	5	2	0	1	0	0	0	0	3	6	2
7	4	0	3	0	0	1	0	0	1	4	0	5
8	3	1	2	0	1	0	0	0	1	3	2	3
9	1	6	2	0	1	0	0	0	0	1	7	2
10	1	1	2	0	2	0	0	0	0	1	3	2
11	2	0	1	0	2	0	0	0	1	2	2	2
12	3	2	0	0	1	0	0	0	0	3	3	0
13	1	1	1	0	1	0	0	0	0	1	2	1
14	0	1	0	0	1	0	0	0	0	0	2	0
15	0	0	0	0	0	0	0	0	0	0	0	0
16	0	0	1	0	0	0	0	1	0	0	1	1
17	0	0	1	0	0	0	0	0	0	0	0	1
18	0	0	0	0	0	0	0	0	0	0	0	0
19+	0	0	0	0	0	0	0	0	0	0	0	0
UNKNOWN	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	50	53	38	3	22	3	0	1	5	53	76	46

Finalized Adoptions by Age Group

SFY 2016 Qtr 1 July 1, 2015 thorough September 30, 2015		Washoe	Rural
Age 0-1	20%	21%	17%
2-4	36%	25%	17%
5-9	31%	29%	33%
10-14	11%	25%	17%
15 and up	1%	0%	17%

Total may not equal 100% due to rounding.

Statewide Adoptions

SFY 2016 (July 1, 2015, through September 30, 2015)

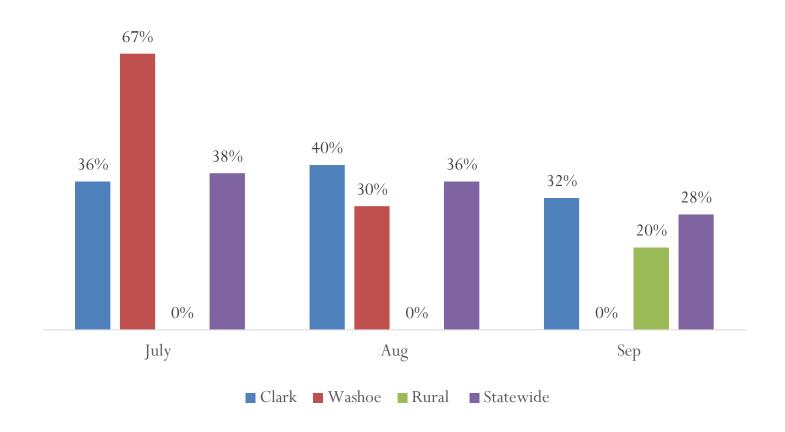
Total Adoptions Yea	ar-to-Date	175	
Male	47%	Female	53%
African-American	28%	Asian	1%
Caucasian	68%	Native American/Alaskan	2%
	Native Hawaiian/F	Pacific Islander 2%	

Budget Performance Measure: Children adopted within 24 months

This measure shows the percentage of children who exit foster care for a finalized adoption within 24 months of entry into care. Private adoptions are not included in this measure.

ı	No. 20	SFY	2011	200700 600	50,000,000	SFY	2012	041 00000		SFY	2013	2000	SFY 2014			Det 20000	SFY 2015			200707 600
	Clark	Washoe	Rural	Statewide	Clark	Washoe	Rural	Statewide	Clark	Washoe	Rural	Statewide	Clark	Washoe	Rural	Statewide	Clark	Washoe	Rural	Statewide
July	8%	14%	0%	8%	29%	0%	0%	26%	26%	0%	17%	25%	26%	33%	17%	26%	35%	89%	29%	42%
Aug	10%	21%	0%	12%	13%	34%	0%	19%	26%	43%	100%	38%	25%	33%	0%	26%	24%	21%	0%	23%
Sep	2%	0%	0%	2%	15%	17%	0%	14%	24%	71%	33%	32%	28%	25%	0%	27%	44%	22%	0%	38%
Oct	17%	20%	0%	16%	18%	0%	0%	14%	21%	0%	0%	17%	49%	33%	25%	44%	32%	71%	0%	32%
Nov	27%	12%	33%	22%	29%	39%	0%	32%	38%	44%	0%	39%	23%	37%	29%	26%	53%	56%	33%	52%
Dec	17%	7%	0%	13%	23%	48%	10%	29%	33%	22%	8%	29%	45%	33%	17%	40%	24%	29%	17%	29%
Jan	14%	50%	0%	16%	29%	100%	50%	40%	0%	0%	0%	0%	0%	0%	67%	15%	19%	50%	100%	26%
Feb	16%	36%	0%	18%	38%	29%	0%	35%	24%	13%	0%	18%	29%	50%	0%	31%	29%	67%	0%	38%
Mar	11%	33%	14%	13%	19%	25%	33%	21%	50%	57%	0%	46%	16%	0%	0%	13%	28%	0%	0%	24%
Apr	28%	22%	0%	25%	21%	0%	22%	21%	34%	40%	50%	36%	32%	0%	57%	34%	34%	50%	43%	38%
May	16%	22%	0%	17%	25%	60%	0%	30%	32%	25%	0%	30%	34%	30%	0%	31%	26%	32%	33%	29%
Jun	26%	10%	20%	24%	9%	43%	20%	15%	33%	0%	0%	30%	24%	55%	100%	37%	30%	25%	0%	27%

SFY 2016 Percentage of Children Adopted in Less Than 24 Months of Entering Foster Care



Juvenile Justice Services

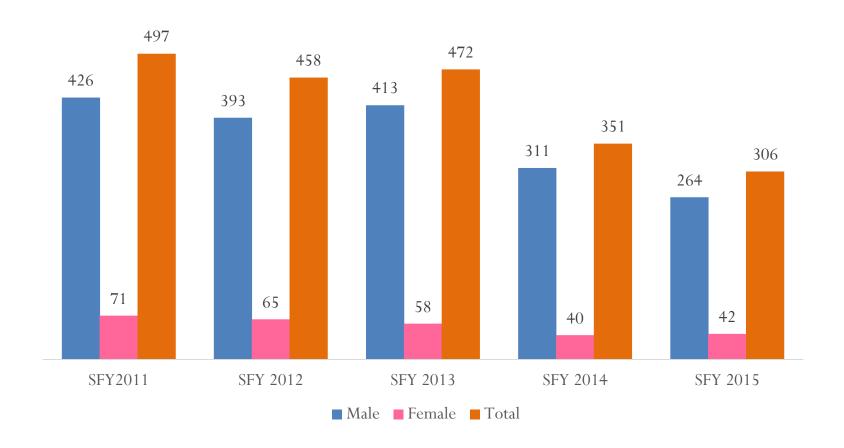
Juvenile Justice Services includes three residential training facilities, statewide supervision of youth on parole, statewide supervision for the Interstate Compact for the Placement of Juveniles, compliance oversight for the Juvenile Justice and Delinquency Prevention Act, and grant programs.

Youth committed for correctional care are generally placed in one of the centers for an average of six to nine months. Upon successful completion of the program in the facility, the youth are released into the community with supervision and case management services provided by Youth Parole. Youth committed for mental health treatment are placed directly on parole and receive treatment and case management services based on their identified needs. Juvenile Justice Services' primary mission is to protect the community while providing a secure and caring environment for youth which encourages them to develop competencies, repay their victims, and reduce or eliminate recidivism.

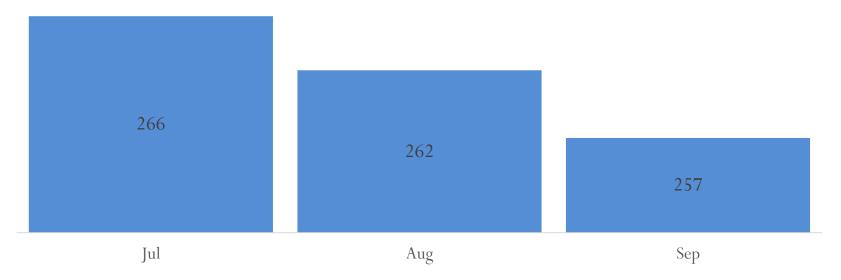
Youth Parole

The Youth Parole Bureau provides supervision and case management services for youth, ages 12 up to 21 years, who are committed to DCFS for correctional and/or mental health care; youth under the age of 12 years, who are committed to DCFS for correctional care but cannot by law be placed in a correctional program; and youth transferred to Nevada through the Interstate Compact on Juveniles. Services include the following: Academic Tutoring, Adoption Foster Care Analysis Reporting System (AFCARS) for Youth Parole, Day Treatment, Drug Court, Employment Development, Family Counseling, Gang Intervention, Gender-Specific Program, Group-Based Outpatient Treatment for Adolescent Substance Abuse, Hospitality International Training, Juvenile Sex Offenders, Location Monitoring, Mentoring, Parent Orientation Program, Psychiatric & Psychological Services, Sexually Exploited Youth, Skills Development, and Substance Abuse Counseling.

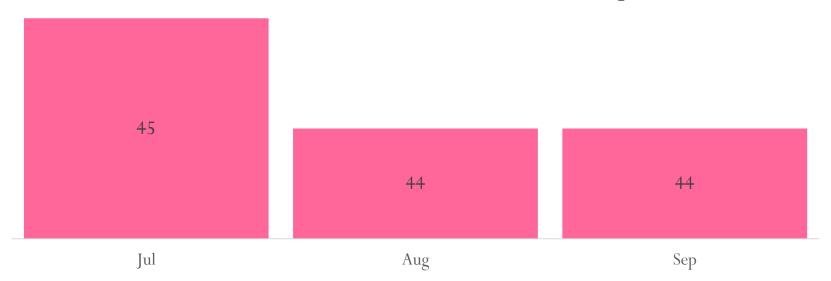
Average Youth Parole Month-End Population



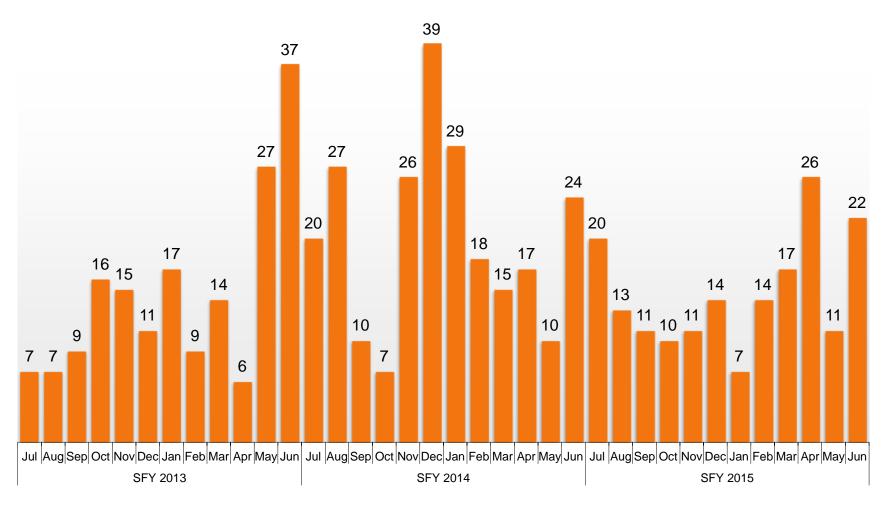
SFY 2016 Youth Parole Month-End Male Population



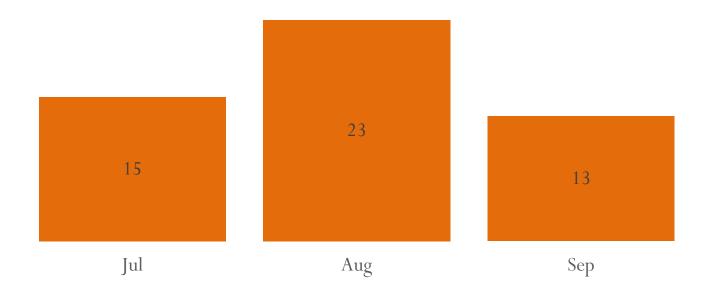
SFY 2016 Youth Parole Month-End Female Population



Statewide Youth Parole Case Closures



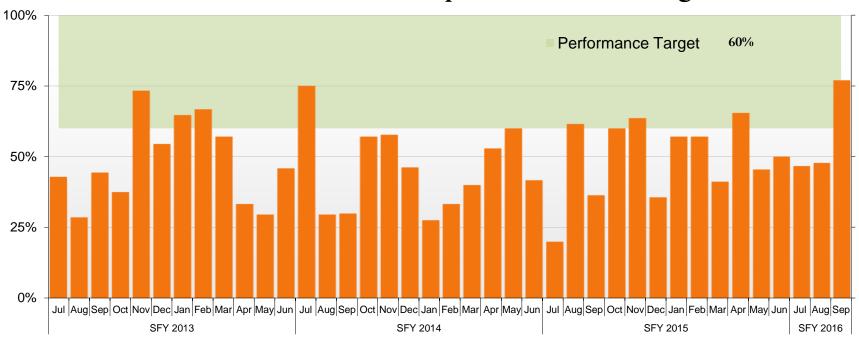
SFY 2016 Statewide Youth Parole Case Closures



Budget Performance Measure: Youth successfully completing parole program

Youth Parole sets out a detailed parole program for the youth to follow to achieve successful completion, which includes counseling, school or work, and activities. This measure shows the percentage of youth successfully completing the parole program. There are three types of termination from parole: positive, general, and negative. Only youth receiving a positive or general termination from parole are considered to have successfully completed the parole program.

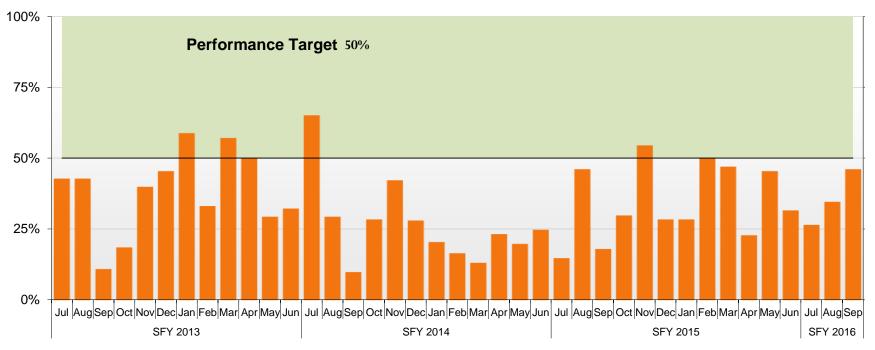
Youth with Successful Completion of Parole Program



Budget Performance Measure: Youth in school, training, or work at release

One factor to provide positive outcomes for juveniles on youth parole is to steer them toward their educational goals. This measure shows the percentage of youth who are involved in either: (1) school, (2) alternative education, (3) vocational training, or (4) employment at time of release from a youth parole program.

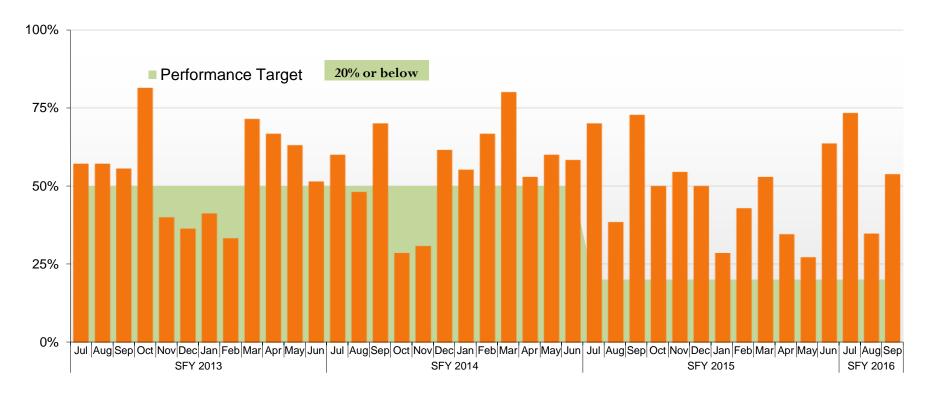
Youth in School, Training, or Work at Parole Release



Budget Performance Measure: Youth re-offending under youth parole supervision

A goal of youth parole is increasing law-abiding behavior and reducing incidence of offenses. This measure represents the percentage of youth under parole supervision adjudicated for technical violation of the terms of the parole release or for a new crime during their period of supervision.

Youth Re-offending While Under Parole Supervision



^{*}Effective July 1, 2014, the Performance Target was lowered from 50% to 20%.

Juvenile Correctional Care

The purpose of this activity is to ensure that children committed to the State of Nevada for correctional care receive effective services in a safe, secure, healthy, and therapeutic environment by trained, qualified staff.

Both centers provide educational and vocational programs, counseling in life skills and independent living skills, substance abuse and relapse prevention, anger management, grief counseling, and parenting classes. Additionally, specialized programming is offered based on individualized treatment needs and goals.

Youth State Correctional Care End-of-Month Population

CALIE	ENTE Youth	Center	Nevada `	Youth Train	ing Center	Summ	nit View (Re	ed Rock)
	SFY 2013	3		SFY 2013	3		SFY 2013	3
M	onthly Aver	age	M	lonthly Aver	rage	M	onthly Ave	rage
	117			68			0	_
	SFY 2014			SFY 2014	1		SFY 2014	*
M	onthly Aver	age	M	lonthly Aver	rage	M	onthly Ave	rage
	114	-		55			30	- 5
	SFY 2015	5		SFY 2015	5		SFY 2015	**
M	onthly Aver	age	M	lonthly Avei	rage	M	onthly Ave	rage
	123			46			47	
	SFY 2016	i		SFY 2016	5		SFY 201	5
July	August	September	July	August	September	July	August	Septembe
141	140	139	62	59	60	0	0	0
			The second secon	THE RESERVE OF THE PERSON NAMED IN	gh June 2014 bruary 2015 i			

Youth Alternative Placement

Youth Alternative Community Placement provides local jurisdictions with the ability to implement community-based programming for youth at risk of being committed to state correctional care. Community-based programming has long proven more cost-effective and healthier for the youth. Families have more opportunities to participate in the treatment, and youth have more opportunity to integrate effectively back into their own communities. Examples of services include intensive supervision programs, mental health and substance abuse treatment, evening reporting centers, academic programming, and county youth camps. County youth camps consist of three facilities: (1) Spring Mountain Youth Camp, (2) China Spring Youth Camp, and (3) Aurora Pines Girls Facility.

Youth Alternative Placements End-of-Month Population

100	ALIT / WILCO	Hauve	Ideco	HOHIO L		VIOLITI	1 Opui	ation
3	Spring Moun	tain		China Sprin	ng .	1	Aurora Pine	s
	SFY 2013	}		SFY 2013	Ď.		SFY 2013	
1	Monthly Aver	age	M	lonthly Aver	age	Me	onthly Aver	age
	96	15.0		38	Ti-		14	- T-1
	SFY 2014			SFY 2014			SFY 2014	
1	Monthly Aver	age	M	onthly Aver	age	Me	onthly Aver	age
	95			39			14	
	SFY 2015	i		SFY 2015	i		SFY 2015	
1	Monthly Aver	age	M	lonthly Aver	age	Me	onthly Aver	age
	96			38			18	
	SFY 2016	i		SFY 2016	i		SFY 2016	
July	August	September	July	August	September	July	August	September
98	99	95	41	41	36	21	17	19

Mental/Behavioral Health Services

Mental/Behavioral Health Services provides community-based and outpatient services to families in the state, many of whom would enter the child welfare or juvenile justice systems without appropriate treatment and intervention. DCFS' nationally recognized program, Wraparound in Nevada (WIN), provides children, with serious emotional disturbances, intensive targeted case management services. DCFS' mental health programming also includes early childhood services, residential care such as family learning homes, a residential treatment center for adolescents, and an acute residential treatment center.

Outpatient Treatment Services

The purpose of this activity is to provide comprehensive, individualized mental health care to emotionally disturbed children, ages 6 to 18, and their families, and young children, ages birth to six years of age with deficits, and their families and communities. The clientele in the 6–to–18 age group often have multiple and serious life challenges. The goal of these services, focused on the child's strengths and needs, is to reduce challenging behaviors; increase positive behaviors and emotions; treat and manage mental health symptoms; improve functioning at home, in school and in the community; strengthen parent-child relationships; and facilitate the child's resiliency and recovery.

The purpose of Early Childhood Mental Health Services (ECMHS) is to support the social and emotional development of young children with deficits by providing comprehensive mental health services to children ages birth to six years of age, their families, and the communities in which they live. ECMHS works with the whole family to support and train parents how to create relationships with their children that will, in turn, allow them to develop age-appropriate and healthy social and emotional skills.

Average Number of Children Waiting in Emergency Rooms for Behavioral Health Services

North SFY 2015	1	South SFY 2015	7
SFY 2016	July	Aug	Sep
North	1	0	0
South	5	5	5

Note: Children's data started being collected in the South on October 28, 2014. Collection of monthly children's data in the North began January 2015.

Children's Clinical Services/Outpatient

C	lients Serv	ed	Clients	Waiting for	Services
	North	South		North	South
SFY 2014	214	398	SFY 2014	27	65
SFY 2015	189	341	SFY 2015	39	38
	SFY 2016	3		SFY 2010	6
	North			North	
July	August	September	July	August	September
197	203	196	35	39	40
	South		4,1	South	
July	August	September	July	August	September
356	355	306	21	24	27

Note: Children's data started being collected in the South on October 28, 2014. Collection of monthly children's data in the North began January 2015.

Mobile Crisis Response Team

The Mobile Crisis Response Team is designed to reduce unnecessary psychiatric hospitalizations and placement disruptions of children and youth, and to reduce the need for youth to go to emergency rooms or detention centers to have their mental and behavioral health needs addressed. Mobile crisis response services provide immediate care and treatment from specialized teams, which include qualified mental health professionals and psychiatric case managers to any child or adolescent requiring support and intervention with a psychiatric emergency.

Children's Mobile Crisis

		×	Childr	en South				90	Child	en North	90 6	6
	Total Calls	Clients Served (Team Responded)	Hospitalization	Hospital Diversion	Stabilization Recommended	Hospital Diversion Rate	Total Calls	Clients Served (Team Responded)	Hospitalization	Hospital Diversion	Stabilization Recommended	Hospital Diversion Rate
Jul-14	15	12	3	9	9	75%	0					
Aug-14	20	17	1	16	9	94%						
Sep-14	32	16	0	16	9	100%	3					
Oct-14	37	25	0	25	23	100%		ĺ				
Nov-14	50	36	3	33	28	92%	18	8	1	7	6	88%
Dec-14	57	37	4	33	27	89%	21	9	2	7	6	78%
Jan-15	60	52	5	47	43	90%	34	17	5	12	11	71%
Feb-15	71	62	12	50	42	81%	48	27	4	23	22	85%
Mar-15	95	71	12	59	51	83%	42	13	5	8	8	62%
Apr-15	104	63	6	57	37	90%	45	22	6	16	14	73%
May-15	90	54	6	48	26	89%	52	24	1	23	17	96%
Jun-15	38	28	3	25	19	89%	23	7	0	7	6	100%
Jul-15	51	39	9	30	12	77%	8	6	2	4	4	67%
Aug-15	53	41	3	38	26	93%	29	17	0	17	14	100%
Sep-15	122	86	10	76	52	88%	55	23	4	19	15	83%

Note: Children's Mobile Crisis Response Teams began in January 2014 in the South and November 2014 in the North.

Inpatient Treatment Services

The purpose of inpatient psychiatric services is to provide quality, individualized inpatient mental health treatment in a safe and culturally sensitive environment for children and adolescents with the most severe emotional disturbances. Primary activities include acute psychiatric care to youth at immediate risk of harm to themselves or others, including intense therapeutic services and short-term care until the immediate risk of harm is no longer present; and residential treatment care, including less-intense therapeutic services than acute care; longer-term care for chronic mental health conditions that require longer-term inpatient treatment in order for the youth to transition to community-based treatment; and specialized treatment for males adjudicated on sexual offenses.

Early Childhood Mental Health Services

Fiscal Year Averages

Fiscal Year	South Clients Served	South Waiting for Services	North Clients Served	North Waiting for Services	Total Served	Total Waiting for Services
SFY 2014	351	45	164	24	515	69
SFY 2015	298	37	149	27	447	63
SFY 2016 to date*	246	21	159	40	405	60

^{*}SFY 2016 is July 1, 2015, through September 30, 2015.

Residential Rehabilitation Services

One of DCFS' goals is to ensure that children with the most severe emotional and behavioral problems live in a safe, healthy, and positive treatment environment focused on resiliency and recovery. Treatment homes provide a structured, supervised, and therapeutic living environment for children and adolescents who cannot live safely in a family home or foster home. These children were discharged or denied services from community private providers due to severe emotional and behavioral disturbances, developmental disabilities, specialized needs, and/or severe aggression toward themselves and others.

Fiscal Year Averages

Fiscal Year	Oasis On Campus Homes			Desert Willow Treatment Center - Acute			Desert Willow Treatment Center - Residential		
	Clients Served	Clients on Wait List	Average Length of Stay	Clients Served	Clients on Wait List	Average Length of Stay	Clients Served	Clients on Wait List	Average Length of Stay
SFY 2014	13	28	156	21	0	71	23	0	81
SFY 2015	15	16	107	23	0	99	22	0	90
SFY 2016 *	18	35	102	17	0	92	18	2	92

^{*}July 1, 2015, through September 30, 2015

Fiscal Year Averages

Fiscal Year	Adole	scent Treatment	Center	Family Learning Homes			
	Clients Served	Clients on Wait List	Average Length of Stay	Clients Served	Clients on Wait List	Average Length of Stay	
SFY 2014	15	21	87	18	14	95	
SFY 2015	15	14	93	16	14	87	
SFY 2016*	15	6	73	19	21	78	

^{*}July 1, 2015, through September 30, 2015

Intensive Care Coordination Services

DCFS' nationally recognized "Promising Practice" program, Wraparound in Nevada (WIN), provides intensive community-based services to Severely Emotionally Disturbed Children (SED), ages birth to 18 years, who are in the custody of the Child Welfare System. Through WIN, youth and families are provided the opportunity to become equal participants in their case planning and receive support necessary to gain family independence. Services include assessment, case planning, linkage to services, monitoring the success of services, crisis response, immediate and responsive plans, and service adjustments as client needs change. WIN ensures that all community members and professionals work together to streamline services, avoid duplication of services, and communicate clearly with families and children.

Fiscal Year Averages

Fiscal Year	South Clients Served	South Waiting for Services	North Clients Served	North Waiting for Services	Rural Clients Served	Rural Waiting for Services	Total Served	Total Waiting for Services
SFY 2014	170	36	98	15	45	5	312	51
SFY 2015	159	25	92	20	48	7	299	52
SFY 2016*	189	21	85	38	53	8	327	67

^{*}July 1, 2015, through September 30, 2015

Administrative and Support Services

Personnel and Payroll

Personnel provides service in all areas of DCFS employment, including, but not limited to: hiring, developing, and retaining qualified employees who model DCFS values and contribute to the attainment of DCFS goals; attaining positive, productive, ethical, and legal employee-employer relationships; ensuring legal compliance with Human Resource requirements; and protecting DCFS employees, property, and finances from avoidable loss. As an integral part of DCFS' strategic planning and policy development, the Personnel unit's responsibilities are grouped into three functional areas of counseling, service, and control.

Authorized Staff Positions as of 10/30/2015

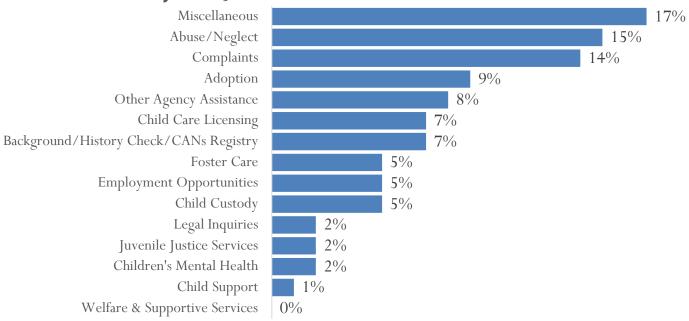
	Authorized	Filled	% Filled
Administration	89	78	88%
Children's Mental Health	424	381	90%
Child Welfare / Family Programs	186	144	77%
Juvenile Justice / Youth Parole	299	240	80%
Total	998	843	84%

Systems Advocate Unit

The Systems Advocate Unit was established by the Nevada State Legislature in 2003 to help the Department of Health and Human Services and DCFS resolve concerns and protect children who are receiving services from DCFS. The purpose of the Systems Advocate Unit is to respond to complaints from consumers, service providers, elected officials, stakeholders, and interested citizens to ensure that proper services are provided by DCFS.

Furthermore, the Systems Advocate performs the duties of the agency Hearing Officer and has the responsibility to make available a fair hearing process. The Systems Advocate is the key point of contact between DCFS, the Department of Health and Human Services, and the Nevada State Legislature as well as media.

Inquiries Made to the Systems Advocate by Subject Matter for SFY 2016*



*SFY 2016 to date is July 1, 2015, through September 30, 2015.